# SALT LAKE CITY COUNCIL STAFF REPORT BUDGET ANALYSIS – FISCAL YEAR 2008-09

DATE:	March 3, 2009
SUBJECT:	OVERVIEW OF ADDITIONAL MID-YEAR BUDGET ADJUSTMENTS
STAFF REPORT:	Jennifer Bruno, Karen Halladay, Lehua Weaver, Sylvia Richards
cc:	David Everitt, Lyn Creswell, Gordon Hoskins, Gina Chamness, Kay Christensen, Susi Kontgis

In December of 2008, the City Council adopted mid-year budget adjustments as recommended by the Administration due to the decrease in revenues the City was The economic climate continues to worsen and the experiencing at the time. Administration has indicated that those mid-year adjustments are not sufficient to meet the projected budgetary needs for the current fiscal year. According to the Administration, the City is now facing an additional estimated shortfall of \$1 to \$3 million in sales tax, \$1.4 million in interest income, and \$1.6 million in business licensing and building permit revenue, for a total projected shortfall of approximately Note: Council staff is using revenue projections provided by the \$4 to \$6 million. Budget Amendment paperwork Administration in conjunction with the in January/February 2009. Additional information may be forwarded to the Council as it becomes available..

This report details the Administration's proposed adjustments to revenues as well as expenditures, in order to finish Fiscal Year 2009 in a balanced state. These adjustments do not propose major alterations to City services. The majority of the proposed cuts will not result in ongoing cuts to help balance the base budget for FY 2010. Note – Staff has included Appendix A, at the end of this report summarizing expenses and cuts by department for both this round of budget adjustments, as well as the previous round of budget adjustments approved in December 2008.

## **General Issues**

- One-time vs. Ongoing cuts The Administration's proposed budget adjustments identify both one-time revenue or expense saving opportunities, as well as on-going expense saving opportunities. The total budget adjustment is approximately \$4.8 million. The Administration is proposing to reduce the expense budget by approximately \$3.1 million, and increase the revenue budget (with onetime revenue) by approximately \$1.7 million.
  - a. "Ongoing" refers to a cut that will reduce the base budget for FY 2010 (i.e. eliminating staff or reducing or eliminating programs). The Administration has identified \$1.5 million in on-going expense reductions.
  - b. A "one-time" cut refers to an item that only addresses the current year of funding (FY 2009) and does not reduce the FY 2010 base budget (i.e. recapturing CIP funds that are unspent in completed project accounts, or

recognizing savings from a position that was vacant at one point in FY 2009). Keeping a position vacant, and cutting the funding for that position for FY 2009, would be an example of a one-time cut. While there may not be a person in that position, it will be built into the funding for the base budget for FY 2010. The Administration has identified approximately \$1.5 million worth of one-time expense reductions that will help balance the FY 2009 budget (reductions that will not be continued into FY 2010).

- c. One-time revenue will help to balance the budget for the current fiscal year, but will not help balance the budget for FY 2010. **The Administration has identified approximately \$1.7 million in one-time revenue** (revenue sources that will not be available for the FY 2010 budget). An example of one-time revenue is a transfer of funds from the Intermodal Hub fund to the general fund. This is not a regular or reoccurring transfer, and there is a finite amount of funds left in the Intermodal Hub fund.
- d. One-time cuts and one-time revenues will act as a "hole" in the FY 2010 budget process. In other words, the more one-time solutions used to balance the budget in FY 2009, the greater the City's structural deficit will be going into FY 2010. The other challenge with one-time reductions is that often they represent a delay in a necessary expenditure (such as laptop or radio replacement), rather than an actual budget savings.
- 2. **Vacancy savings proposals** The Administration is proposing to hold a number of positions vacant through the FY 2010 budget, anticipating that revenues will fall short of desired expenditures for the FY 2010 budget (see Department Overviews for CED and Management Services). In a number of these cases, the Administration is proposing to "recapture" the savings from these vacant positions in order to balance the budget, but not cut the FTE authorization. In this scenario, the savings help to address the FY 2010 budget shortfall, but the departments would need to come back to the Council if they wished to fill the vacancy (the Council would have to add money to the budget at that point). The Council may wish to discuss the policy basis for holding positions vacant while balancing the budget with their savings. Leaving the FTE authorization in place leaves the Administration the option of shifting funds from operational, personnel or other funding sources to fill the position. As the Council reviews the budget for FY 2010, the Council may wish to discuss on a case-by-case basis whether they want to eliminate a given vacant FTE for policy reasons, or leave the Administration the flexibility.
- 3. **Fuel** The Administration is proposing to reduce budgets for Fuel in various departments. Much of the reduction is predicated on lower fuel prices than were seen towards the end of FY 2008. If fuel prices rise above expectations in the coming fiscal year, these on-going savings in FY 2010 and beyond may not be realized. The Fuel reduction breakdown is as follows:

Department	December 2008 Reduction for FY 2009	Proposed additional FY 2009 Reduction	On-going savings identified for FY 2010 budget
Police	-	\$300,000	\$100,000
Public Services	\$89,079	\$249,074	\$322,905
Fire	\$12,000	\$125,000	\$100,000

# Department Overviews

- 1. Revenue The Administration is proposing a one-time mid year revenue increase of \$1,733,361. It should be noted that the following are one-time revenue sources, and will not be available to balance the FY 2010 budget (ongoing balancing funds will need to be identified elsewhere):
  - \$1,083,361 Transfer from CIP Fund The Administration is recommending recapturing funds from completed projects from the CIP account, for a total one-time revenue increase of \$1,083,361. The Administration analyzed all open CIP project accounts, and identified which projects are fully complete with all outstanding bills paid. The full list of 22 projects is contained in the Administration's transmittal (see "Possible CIP recapture list"). Recaptured funds range from \$0.56 recaptured from the Sprinkler Irrigation System project, to \$145,000 recaptured from "Sugarhouse Park Irrigation," to \$500,000 recaptured from the "Gateway Contingency" project (this money had been set up in 2001 as a "contingency" account" for Gateway-related improvements. Because the Gateway project is complete, these funds can be recaptured). It should be noted that historically when the Council recaptures CIP funds, the funds are rolled over to pay for other capital projects. In this round of budget adjustments however, recaptured CIP funds are used to balance overall revenues and expenditures in the general fund (see also - CIP recapture in the Non-Departmental budget description).
  - **\$520,000 Transfer from Intermodal Hub Fund The Administration is recommending transferring \$520,000 from the Intermodal Hub Fund.** The Intermodal Hub fund was created by the City as a capital project fund in order to fund construction and improvements at the Intermodal Hub (now called Salt Lake Central Station), which was owned by the City at the time. As the property is now owned by UTA (per the City's agreement with UTA for the extension of TRAX from the arena to SL Central Station), the City no longer has a need for funds in this account. In the FY 2009 annual budget process, the City transferred \$1 million from this account to the general fund. If the Council approves the additional transfer of \$520,000 as a part of this round of budget adjustments, the balance of the Intermodal Hub fund, excluding encumbrances, will be \$0 (*The Administration has indicated that \$130,000 in this fund is needed to service an existing encumbrance*).
  - **\$130,000 Transfer from 600 South Property account –** The Administration is proposing to recapture \$130,000 (one time) from the 600 South Property account. Council staff will forward additional information to the Council as it becomes available.

### 2. Attorney's Office

→ The total cut in the Attorney's Office budget, as proposed by the Administration, is \$30,190, or 0.6% of the Attorney's Office budget. The amount represents 1.0% of the total \$3.1 million cut city-wide.

The Attorney's Office has proposed to hold vacant a legal secretary position, which results in the \$30,190 savings since the time the position was vacated in September. It is anticipated that the attorneys will absorb the functions normally provided by a legal secretary, namely in word processing and preparing documents. According to the Administration, they will still schedule work in order to meet deadlines for ordinance

and other document preparation, and this should not result in delays or response reductions.

Please also refer to the non-departmental budget section for information on a reduction to General Fund transfer to the Governmental Immunity Fund.

### 3. Community and Economic Development

→ The total reduction for the Department of Community and Economic Development (CED), as proposed by the Administration, is \$357,875, or 2.9% of CED's initially adopted FY 2009 budget. The amount represents 11.7% of the total \$3.1 million cut city-wide.

Proposed Cut	Description	Discussion
\$ 92, 875 (FY 09 and	Delay hiring a Bicycle	Recognize the cut for FY 08-09 and FY 09-10
FY 10)	Pedestrian Coordinator	but retain the position. The Administration
*D ( 1		indicates the Trailways Development
*Potential		Coordinator will work on trails development,
reduction in		pedestrian safety, and bike lane development,
service		and that half as much progress will be made in
		these areas until the Bicycle Pedestrian
		Coordinator position is funded and filled.
\$40,000 (FY 09)	Delay hiring a Historic	Recognize the cut in funding for FY 08-09 and
\$89,000 (FY10)	Preservation Planner	FY 09-10 but retain the position. The addition
		of this position was proposed in the first round
*Reduction in		of budget adjustments, approved by the
service		Council in December 2008. CED
		Administration indicated the City could use
		in-house personnel for the University Historic
		Survey with 1.5 planners and interns, although
		more time would be needed to accomplish the
		work to strengthen the historic preservation
		program and provide assistance with
		Certificates of Appropriateness. The
		Administration proposes to eliminate funding
		for the Preservation Planner, thereby
		eliminating the survey, as other cuts would
		have major impacts to the Planning Division's
		ability to complete its work. The
		Administration has provided a 2-page table
		itemizing the historic preservation survey
		project status. The Central City Survey project
		has not begun as the original proposal to fund
		the project was \$224,155 and only partial
		funding of \$62,000 was appropriated. The
		\$62,000 was cut during the last budget
		reduction. Given the recent concerns
		expressed by community members regarding
		residential home demolitions, the Council
		may wish to discuss the ramifications of this
<b>*</b>		reduction
\$35,000 (FY 09)	Building Services & Licensing	Eliminate incentive pay and educational funds
\$50,000 (FY 10)	incentive pay and educational	for cross-training inspectors. This funding was
	funds	intended to incentivize staff to pursue

Proposed cuts for the Department of Community & Economic Development	D 1 (		CO	
	Proposed cuts :	or the Department	of Community & I	Economic Development:

\$ 25,000 (FY 09)	Partial year vacancy savings for Small Business Manager	additional certifications, allowing them to acquire multiple licenses, and enabling them to operate more efficiently, by making fewer trips as specialty inspectors on projects. Currently, there are two inspectors with an "Unlimited Inspector" license. Several other inspectors have licensing for one or two specialties. The multiple certification program was recommended by the Council to streamline inspections for builders and the City. Recognize the cut from vacancy savings for FY 09 but retain the position. The Administration indicates that candidates have been
\$ 20,000 (FY 09)	Partial year vacancy savings for Downtown Transportation Development Coordinator	interviewed, and an offer has been made and accepted. Recognize the cut from vacancy savings for FY 09 but retain the position. According to the Administration, the Chamber, UTA and the City, negotiations are continuing with an
\$ 8,000 (FY 09)	Partial year vacancy savings for Public Art Program Manager	individual and this person's employer to structure a part-time commitment. Recognize the savings from the position being vacant for 5 months. The Administration indicates this position was filled on 12/1/2008.
\$34,000 (FY 09)	Housing and Neighborhood Development/Sorenson Multi- Cultural Center	Many regular part-time employees (RPT's) working at the Sorenson Multi-Cultural Center and Unity Center selected less than the family option of health insurance, creating one-time savings.
\$20,000 (FY 09) \$20,000 (FY10)	Building Services & Licensing Fleet maintenance	The Administration indicates that fleet maintenance can be reduced due to the decrease in fuel prices and having fewer maintenance issues than anticipated.
\$20,000 (FY 09)	Housing and Zoning Enforcement/Planning Division (operational budget reduction)	The savings is a combination of postponing equipment purchases such as computers; reductions in fuel prices and usage; reduction in use of copier toner, paper, and printing; an increase in digital documents; and consolidation of cell phone plans.
\$ 20,000 (FY 09)	Housing and Neighborhood Development (HAND) budget adjustment	HAND will use approved HOPWA funds for \$10,000 of administrative costs, reducing the need for \$10,000 of General Fund monies. There is also \$10,000 of grant administration savings from other non-HUD grants.
\$18,000 (FY 09)	Building Services & Licensing – operational reductions	Reduction in postage using postcards instead of standard letters and envelopes for mailings. BSL is also using electronic notification via web or other means as much as possible.
\$25,000 (FY 09)	Building Services & Licensing Plan Review Outsourcing (one- time funds approved in FY 09)	Reduction in funding for Plan Review outsourcing services. The Administration indicates there may be less demand for plan review due to economic conditions, and that

		plan review can be provided by BSL staff.
\$357,875	Total amount of reduction	

### 4. Fire

 $\rightarrow$  The total cut in the Fire Department budget, as proposed by the Administration, is \$300,000, or 0.9% of the Fire Department Budget. The amount represents 9.8% of the total \$3.1 million cut city-wide.

The Fire Department has proposed	the following budget	adjustments, in addition to
the adjustments made in December:		

<b>Proposed Cut</b>	Description	Discussion
\$ 50,000 (FY 09)	Placeholder	The Department indicates that they will
**potential service		achieve this \$50,000 "placeholder" by realizing
reduction**		\$20,000 in savings from reducing "Full
		Staffing" on apparatus, as well as further
		reducing station cleaning supplies (see update
		below), as well as delaying the purchase of
		protection equipment for new recruits.
\$125,000 (FY09)	Fuel reduction as a result of	The Fire Department is proposing a \$125,000
\$100,000 (FY 10)	decreased usage due to	reduction in fuel budget, in addition to the
	implementation of tiered	\$12,000 reduction in the fuel budget made
	responses to calls	during the December 2008 budget adjustments.
	-	Of this total amount, the Fire Department
		indicates that \$100,000 will be on-going into
		2010, and that it is largely due to the price of
		fuel, and not as much to do with a decrease in
		fuel usage. If gas prices rise dramatically in FY
		2010, absent usage reduction, the overall Fire
		Department budget for fuel may still
		necessitate an increase.
\$20,000 (FY09)	Shift Salary to EMS grant	The Fire Department is recommending
		funding part of a salary with the recently-
		approved EMS grant, instead of with General
		Funds. Note: Grant funds will need to be
		secured on an on-going basis in order to keep
		this general fund reduction permanent.
\$40,000(FY 09)	Eliminate Radio Replacement	This proposed reduction represents a deferred
	Funding	expenditure.
\$ 65,000 (FY 09)	Reduce funding for capital	Capital expenditures include mid-year station
\$100,000 (FY 10)	expenditures	repairs, mid-year purchases of medical
		equipment or software, and small training
		equipment. The department indicates that
		these purchases will be prioritized with the
		remaining capital expenditures funds
		(\$100,000 for FY 2010).
\$300,000	Total amount of reduction	

**Update from December budget adjustments - \$150,000 placeholder**: The Council approved \$265,000 in cuts to the FY 2009 Fire Department budget in December. Of this, \$150,000 was a "placeholder" cut, for the new Fire Chief to determine how to achieve. The Department has achieved this by cutting Fitness equipment and memberships, out of town travel, station cleaning supplies, the CERT clerk (on-going cut), CERT program support (on-going cut), and CERT outside training (on-going cut).

It should be noted that of the \$150,000 December "placeholder" cut, approximately \$93,000 is on-going. As all of the on-going cuts are related to CERT, this would indicate a service reduction in the CERT area of the Fire Department. There are still 2 FTEs dedicated to CERT (a firefighter and a captain), although given other cuts to the full staffing budget, their time is not devoted exclusively to CERT. *The Council may wish to discuss CERT further with the Administration.* 

### 5. Management Services

 $\rightarrow$  The total reduction for the Department of Management Services, as proposed by the Administration, is \$2,792, or .03% of Management Services regular

**budget.** The amount represents 0.1% of the total \$3.1 million cut city-wide. (Please refer to Non-Departmental for the IMS transfer.)

Proposed Cut	Description	Discussion
\$ 792 (FY 09) \$2,000 (FY 10)	Recorder's Office	Travel budget savings.
\$2,000 (FY 09) \$6,000 (FY 10)	Finance Division	Discount relating to usage of electronic transfer for sales tax collections.
\$ 2,792	Total amount of reduction	

Proposed cuts for the Department of Management Services:

In addition to the information provided in the transmittal, the Administration is proposing the creation of a Deputy Director position in Management Services to focus on capital asset management. The effect of the Administration's proposal is to "trade" a deputy director in Human Resources for a deputy director in Management Services.

The creation of the new deputy in Management Services creates the vacancy of the HR Director position which will be filled by the current Deputy Director of HR. The difference in salary between the HR deputy position and the HR director position is \$5,700. The Administration indicates that holding the HR deputy director position vacant for FY 2010 creates savings of \$117,188. However, if the HR deputy director position is funded in future years, there is a net increase in the Management Services budget – not a net decrease.

Eliminate CAO position (during Budget Amendment #3)	(\$156,294)
Add Deputy position in Management Services	\$134,688
Promote HR Deputy to HR Director	\$ 5,700
Hold HR Deputy position vacant through FY 2010	<u>(\$117,188)</u>
Net Savings (if HR Deputy Director is not funded in future years)	(\$133,094)
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Net Savings (if HR Deputy Director is funded in future years) (\$ 15,906)

## 6. Office of the CAO

 $\rightarrow$  The Administration proposed no reductions for the CAO. It is Council staff's understanding that changes to this department are anticipated during Budget Amendment No. 3.

### 7. Police

 $\rightarrow$  The 2<sup>nd</sup> round of reductions for the Police Department, as proposed by the Administration, is \$858,000 (including 1 FTE). This is in addition to the \$719,000 budget adjustment from the 1<sup>st</sup> round of reductions (approved by the

Council in December 2008). The year-to-date total proposed reductions for FY 2009 are \$1,577,000, or 2.78% of the Police Department's 2008-09 Adopted Budget. The amount represents approximately 28% of the total \$3.1 million cut city-wide this round.

<b>Proposed Cut</b>	Description	Discussion
\$ 36,000 (FY 2009)	Laptop Replacement - Delay the	Currently, the PD budgets and plans to
	planned three-year laptop	replace its laptops every 3 years. The
	replacement schedule.	proposed reduction will not dramatically
		affect the replacement schedule. However,
		the PD will ask for a laptop replacement
		budget for computers going off the
		warranty period for FY 2010. The Council
		may wish to ask the Administration about
		its computer replacement policies and
		procedures and whether or not it is
		necessary to replace computers every three
		years due to equipment failure or
		technological changes. The Council may
		wish to ask IMS about the use of
		warranties for all computer repairs and
¢200,000 (EX 2000)	Fuel Sovinge	maintenance issues.
\$300,000 (FY 2009) \$100,000 (FY 2010)	Fuel Savings	The major portion of the fuel savings is a
\$100,000 (F1 2010)		result of lower fuel prices. However, the
		Police Department continues to focus on limiting idle time, encouraging officers to
		patrol out of cars (when practical) for a
		portion of their shifts, and is evaluating
		hybrid and alternative fuel vehicles.
\$340,000 (EV 2000)	Police Officer Hiring Delay	
ψ3-10,000 (ΓΓ 2003)	Tonce officer thing being	
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		-
		term impact is manageable given current
		economic conditions. If the PD is able to
		hire officers in July, there should be no long
		may wish to discuss with the PD the
		implications of delaying hiring of Police
<u> </u>		Officers into FY 2010.
\$100,000 (FY 2009)	Supply Budget Reduction	In order to avoid core service reductions or
\$ 89,000 (FY 2010)		
l		unit supplies. The budget for officer safety
1		
	Police Officer Hiring Delay Supply Budget Reduction	The \$340,000 savings is a result of hiring police officers from the January 2 recruit class. The personal services/pay savings is the estimated cost from planned first week of January to June 3 of 2009. The PD plans to hire officers u the authorized level at the beginning of 2010 (July 2009). Currently, the PD has vacancies, which is fairly standard for SLCPD. According to the PD the sl term impact is manageable given curr economic conditions. If the PD is able hire officers in July, there should be no 1 term service implications. The Cou may wish to discuss with the PD implications of delaying hiring of Po Officers into FY 2010. In order to avoid core service reductions jeopardize officer safety, the PD is reducing supply budget by managing office supp copy center use, and delaying specialty set

Details of the current round of proposed budget reductions and possible discussion items are included in the following chart:

		police uniform replacement, etc, has not been proposed for reduction.
\$ 46,000 (FY 2009) \$ 60,000 (FY 2010)	Cold Case Investigations Reduction	According to the Administration, the proposed reduction is a result of the number of workable cases – expenses continue to be less than anticipated.
\$ 36,000 (FY 2009) \$ 72,000 (FY 2010) *Service Reduction*	Victim Advocate Vacancy	The Victim Advocate position has been vacant since the end of December 2008. According to the PD, the response time for services may be impacted by eliminating this position. However, given the budget challenges the PD felt that the vacancy provided significant savings. In addition, State of Utab grant funds do provide
1 FTE		State of Utah grant funds do provide funding for hourly advocate positions.
\$858,000	Total amount of reduction	

**Update from December budget adjustments - \$50,000 placeholder:** The Council approved \$719,000 in cuts to the FY 2009 Police Department budget in December. Of this, \$50,000 was a "placeholder" cut, for the Police Department to determine how to achieve these savings. The department is estimating savings through the end of FY 2009 in the following accounts: 1) use of temp agencies for transcription, 2) legal fees, 3) medical fees (not related to the budget or expenses to be used for the Fitness Standards Program), and 4) worker's compensation – medical. The estimated savings are expected to meet the \$50,000 "placeholder" cut.

### 8. Public Services

→ The 2<sup>nd</sup> round of reductions for the Public Services Department, as proposed by the Administration, is \$1,031,741. This is in addition to the \$689,866 from the 1<sup>st</sup> round of reductions, approved by the Council in December 2008. The year-to-date total proposed reductions for FY 2009 are \$1,721,607, or 4.6% of the Public Services Department's 2008-09 Adopted Budget. The current round of proposed budget adjustments amount represents approximately 33.6% of the total \$3.1 million cut city-wide.

Proposed Cut	Description	Discussion
\$ 20,263 (FY 2009) \$ 182,236 (FY 2010) **Potential Service Reduction if positions held vacant into FY 2010**	Net savings from vacancies.	The proposed net savings are the result of several items, including the savings from several positions that had been held. Savings from vacant positions provided funding for other budget items, which included unfunded snowfighting costs when the service period expanded to 16 weeks instead of 12 weeks. Of the existing vacant positions which will be held open during the entire fiscal year, the savings from three are offered as a reduction for FY 08-09. The department has not yet decided to leave these positions vacant during FY09-10. The three positions are: 1) Building Equipment Operator, 2) Public

Details of the current round of proposed reductions and possible discussion items are included in the following chart:

		Constant Technical Disc. 10
\$175,300 (FY 2009) **Potential Service Reduction** (FY	Slurry Seal Program Reduction	Service Technical Planning Manager, and 3) Graffiti Field Technician. The impact of holding the positions varies from reduced response time to address graffiti incidents (Sites cleaned in FY08 – 8,777 and FY09 thru February – 4,935) to having employees absorb additional workloads. The potential yearly savings from holding the positions mentioned above is \$182,236 for FY2010. <b>The proposed parks board ordinance is slated to be staffed by Public Services.</b> <b>The Council may wish to clarify whether Public Services staffing reductions will affect the ability of the department to effectively staff the board.</b> Due to the inability to get emulsion materials necessary for the slurry, the City's slurry seal projects came to a halt in July 2008 Eighty lane miles could not be
Reduction** (FY 2009 reduction not in City's control)		2008. Eighty lane miles could not be completed as planned. The proposed savings is a result of the: 1) inability to purchase materials, 2) equipment not needing maintenance and repairs, and 3) seasonal labor savings of \$3,980 from April to June of 2009. Alternate sources of materials are being sought by the City. The City's road maintenance treatment depends on the condition of the surface. The following treatments methods and the approximate lane mile cost are used by the City: 1) Slurry Seal - \$9,000/lane mile, 2) Chip Seal - \$11,000 to \$12,000/lane mile, and 3) Overlay/Slurry and Chip Aggregate - \$20,000/lane mile. The Council may wish to ask the Administration about its future plans for road maintenance if the availability of materials is limited, more expensive, or not available at all. The Council may wish to ask the Administration about the long term impact of delaying/postponing road maintenance.
\$ 88,940 (FY 2009) **Potential Service Reduction** (FY 2009 reduction not in City's control)	Chip Seal Program Reduction	As mentioned above, the limited availability of the slurry materials and other gasoline by-products have resulted in unexpected savings for FY 2009. Savings are expected in materials and labor costs. In the Spring of FY 2009, the City planned to complete 11.5 lane miles using the chip seal road improvement method. <b><see< b=""> <b>discussion questions above&gt;</b></see<></b>
\$180,323 (FY 2009) **Potential Service Reduction** (FY	Slurry and Chip Aggregate Program Savings	Aggregate is another material used in chip and slurry seal road maintenance. Because it is used in conjunction with the slurry and

2009 reduction not		chip seal programs, and because of the
in City's control))		external availability issues mentioned
in eng e centren)		above, the City has not used the typical
		amount for FY 2009. The City therefore has
		a stockpile on hand for when the asphalt oil
		and emulsion becomes available.
\$ 80,480 (FY 2009)	Parks Irrigation and Plumbing	Currently, irrigation and plumbing
φ 00/100 (11 2000)	Supplies	supplies are on hand for repairs and
	Supplies	maintenance of the City's watering systems.
		This is a one-time reduction in the purchase
		of parts and supplies. According to the
		Administration, large preventative
		maintenance projects will be deferred until
		FY 2010.
\$249,074 (FY2009)	Fuel Price Decrease Savings	The Administration is recommending a
\$322,905 (FY 2010)	Ĭ	reduction in the fuel budget for FY 2009
· · ·		and 2010. The reduction is a result of the
		drop in fuel prices.
\$ 50,000 (FY 2009)	Traffic Signal Electrical Power	Most of the City's traffic signals have been
\$ 25,000 (FY 2010)	and Supplies	converted to LED lights, which use less
	11	electricity. The proposed savings are a
		result of reduced electricity and
		maintenance costs.
\$ 9,000 (FY 2009)	Facilities Snow Fighter	The Administration recommends reducing
\$ 22,804 (FY 2010)	Reduction	the number of snowfighters (from 18 to 9)
** Service Reduction		assigned to the Central Business District,
already in place**		Sugarhouse Business District, and other
		City building facilities. This service level
		reduction is currently in place, as the
		Department anticipated additional budget
		0
		Administration, the impact will only be seen after business hours. <b>The Council</b>
		may wish to ask for further information
		given recent discussions about walkability during the winter months.
\$ 43,980 (FY 2009)	Barricade Rental - Savings	In recent years the City has purchased
\$ 43,980 (FY 2009) \$ 43,980 (FY 2010)	Darricade Kentar - Savings	barricades, which will meet most of the Public
φ 43,300 (F1 2010)		Service needs. As a result, the Administration is
		proposing a reduction in the budget that had
		previously been in place for barricade rental.
\$ 80,000 (on-going)	Crossing Guards - change in	Beginning in FY09, the City's crossing
	how pay is determined –	guards are now paid on a per intersection
	Compliance Budget Reduction	crossed/day schedule. This change in how
		these employees' pay is calculated has
		resulted in an on-going annual savings of
		\$80,000. The study conducted prior to the
		pay calculation change estimated the costs
		for crossing guards to be higher.
\$ 54,381 (FY 2009)	Gallivan Center Events	According to the Administration, the Gallivan
\$ 82,724 (FY 2010)	Supervisor05 FTE (Non-RDA	Center work team is able to absorb several of the
	funded portion of salary)	job responsibilities which allows for the 0.5 FTE
	funded portion of suldry)	reduction.
		According to the Administration, a street sweeping work group was reorganized into four

Street Sweeping Equipment	small groups allowing for better coordination
Operator – 1.0 FTE – Vacant	and more efficiency, which resulted in these
1	vacancy savings to be realized.

### 10. Non-Departmental

 $\rightarrow$  The total <u>net</u> cut in the Non-Departmental budget, as proposed by the Administration, is \$501,000, or 1.1% of the "regular" Non-Departmental budget. The amount represents 16.3% of the total \$3.1 million cut city-wide. The following details changes to the non-departmental budget:

Reduction in Transfer to CIP – The Administration is proposing to recapture funds from current year (FY 2009) CIP projects that have not yet moved forward significantly, or are expected to come in under budget. These projects would be delayed and re-submitted for consideration for the FY 2010 budget process. The total amount to be recaptured is \$1,239,399 (which represents 1.4% of the \$8.4 million allocated to non-debt service CIP projects in the FY 2009 budget process). The Administration decided on these projects after consulting with departments about which projects they could reasonably expect to complete by the end of FY 2009. The Administration provided a "status report" of all CIP projects funded in FY 2009 for Council discussion (see Administration's transmittal). The following are projects that are proposed to be "delayed," or that have come in under budget (the Council may wish to discuss these projects further):

Project	Original Budget	Amount to be recaptured	Notes
Jordan River Trail – Rose Park Golf Course to Redwood Road	\$200,000	\$50,000	Bid for construction was opened January 2009, have come in approximately \$50,000 under budget.
Traffic Signal Upgrades – 900 E. 1300 S.; 2000 E. 2700 S.; 300 W. 1700 S.; Main St. 1300 S.	\$640,000	\$560,000	Design will be finished for FY 2009 signals. Upgrades would be delayed until funding is secured. Department is still finishing construction on FY 2008 signals.
Plaza 349 Fire Sprinklers	\$546,827	\$490,000	Consultant is revising design for re-submittal due to higher than estimated costs. Department will revise funding request when new submittal is received.
Parley's Nature Park Fence – 2760 S. 2700 E.	\$16,000	\$14,000	Design is complete. Additional funds will be needed above original budget to complete project. Private donors have been approached – does not get to full cost. Additionally – the department has indicated that there may need to be an additional process to determine where to locate the fence as there is some disagreement within the users of the park.
Plaza 349 Employee Showers	\$54,500	\$45,399	Design is complete. Bids exceeded budget available. Administration withdrew request for additional funds from BA #2.
300 South Street Improvements Design – Main Street to 300 East	\$100,000	\$80,000	Engineering indicated to the Administration that they could not complete design work by the end of FY 2009 and recommended re-submitting the project in FY 2010. The Council may wish to discuss the prioritization of this project given previous Council feedback.

Total recaptured	\$1,239,399	Note: historically when the Council			
_		recaptures CIP funds, they are rolled over to			
		pay for other capital projects. In this round of			
		budget adjustments however, recaptured CIP			
		funds are used to balance overall revenues			
		and expenditures in the general fund.			

Additional item for Council Consideration: In Budget Amendment #2, the Council decided to hold off on the Sidewalk replacement project SAA for 1500 to 2100 East, 1300 to 1700 South. If the Council does not wish the project to move forward, the Council could elect to recapture the funds that were already budgeted for the City's portion of the SAA (\$700,000). If the Council wishes to leave the door open for the project to move forward at a later date, the City's \$700,000 could be held in the CIP account.

- Reduction in transfer to the Governmental Immunity Fund \$87,000 savings The Administration proposes reducing the transfer from the General Fund into the Governmental Immunity Account by \$87,000. The fund currently has a balance of \$685,649. The Administration reports that there are currently no judgments or pending offers that would use more than this amount prior to the end of the fiscal year. In addition to this balance, the fund also has a reserve account with a balance of \$3,195,350 as of June 30, 2008, which has not been drawn upon. These reserves are available in the event of a large claim against the City.
  - The Council may recall that during the annual budget process for fiscal year 2008-09, the Council approved a transfer to the Governmental Immunity Fund in the amount of \$1 million to cover judgments and liability claims against the City. This \$1 million was a reduction of \$150,000 (the previous years had been \$1,150,000). It was anticipated that the \$150,000 this year would be covered by interest income, however to date, \$87,147 has been received.
  - According to the Administration, this will not impact the fund's ability to cover expenses through the end of the year. (The \$685,649 takes into account this potential shortfall.)
  - In the event of a significant claim (that exceeded available sources in the Governmental Immunity or general fund), the City would need to rely upon its ability to seek funding from a property tax increase.
- **Reduction in transfer to IMS Fund \$70,000 savings** *one-time* The Administration is proposing a one-time in reduction to the transfer to IMS, as a result of the following:
  - Unanticipated decrease in costs for acquiring and servicing new servers (\$35,000)
  - Savings from contract negotiations with Quest (\$20,000)
  - Decrease in coverage for maintenance agreements with the exception of mission-critical servers (\$15,000).
- **Reduction in transfer to Fleet Fund \$150,000 savings** The Administration is proposing a reduction to the Fleet replacement budget of \$150,000. Equipment will be financed thru the lease payment program. According to the Administration, Bank of America holds the Master Lease Agreement. The current interest rate is approximately 3%. The Council may wish to ask for an update on the Fleet Usage Study currently underway. Study findings and recommendations may be time critical for the upcoming FY2010 budget discussions.

• **Placeholder for potential increased retirements** - **\$1,000,000** – The Administration is recommending an increase of \$1 million for retirement payouts. The Administration is in the process of developing a possible option designed to encourage retirement (funding would be used for this purpose). The Council may wish to ask the Administration for a retirement incentive briefing in the future, when a program has been developed.

# Matters at Issue

- 1. Given the need for this additional mid-year budget reduction, Council staff will being reviewing options for the annual budget earlier than usual. Please see attachment for all statements on the budget that are currently in the Council policy manual. Council Staff would appreciate direction as to whether these policies still encompasses the Council's strategy with regard to the City budget. *Given the tightening budget situation, the Council may wish to discuss establishing a policy on mid-year budget additions, particularly staff additions.*
- 2. Instruction for upcoming FY 2010 Annual Budget Council Staff would appreciate any insight or direction with regard to the upcoming FY 2010 Annual Budget (in terms of fund balance goals, one-time vs. on-going revenues, maintenance/enhancement of core city functions, etc).

## Appendix A

#### **Overview of Proposed Budget cuts - by Department**

	December 2008 Budget		et A	djustments	Mar	ch 2009 Pr	oposed B	Budget Adjustments		Tota			ls		
	pted FY 09 Dept dget (including		Round 1 - Pro iustments (De	•		FY 09 Revised dget (including		nd 2 - Pro tments (F	•		FY 09 Revised dget (including	Ad	Total Bud justments (F	•	Department cut as a % of total \$7.2 m
Department	ncumbrances)		2008)			ncumbrances)	.,	2009)	· · · · <b>,</b>		ncumbrances)		and 2)		City-wide Cut
			Amount	% *			Am	nount	% *				Amount	% *	
Attorneys Office	\$ 4,918,843	\$	(65,863)	-1.3%	\$	4,852,980	\$	(30,190)	-0.6%	\$	4,822,790	\$	(96,053)	-2.0%	1.32%
Community/Economic Development	\$ 15,800,614	\$	(714,362)	-5.1%	\$	15,086,252	\$ (	357,875)	-2.6%	\$	14,728,377	\$	(1,072,237)	-7.7%	14.73%
Fire	\$ 33,777,554	\$	(265,000)	-0.8%	\$	33,512,554	\$ (	300,000)	-0.9%	\$	33,212,554	\$	(565,000)	-1.7%	7.76%
Management Services	\$ 11,097,006	\$	(128,199)	-1.2%	\$	10,968,807	\$	(2,792)	0.0%	\$	10,966,015	\$	(130,991)	-1.2%	1.80%
CAO	\$ 1,282,646	\$	(125,000)	-9.7%	\$	1,157,646	\$	-	0.0%	\$	1,157,646	\$	(125,000)	-9.7%	1.72%
Mayor	\$ 2,042,094	\$	(66,161)	-3.4%	\$	1,975,933	\$	(23,000)	-1.2%	\$	1,952,933	\$	(89,161)	-4.5%	1.22%
Police	\$ 56,545,916	\$	(719,000)	-1.3%	\$	55,826,916	\$ (	858,000)	-1.5%	\$	54,968,916	\$	(1,577,000)	-2.8%	21.66%
Public Services	\$ 39,279,537	\$	(689,866)	-1.8%	\$	38,589,671	\$ (1,	031,741)	-2.7%	\$	37,557,930	\$	(1,721,607)	-4.6%	23.65%
Non-Departmental	\$ 48,089,431	\$	(1,402,772)	-3.0%	\$	46,686,659	\$ (	501,000)	-1.1%	\$	46,185,659	\$	(1,903,772)	-4.0%	26.15%
Total Cuts		\$	(4,176,223)	-2.0%	\$	210,515,984	\$ (3,1	.04,598)	-1.5%	\$	205,552,820	\$	(7,280,821)	-3.5%	

Note: Revenue proposals as presented by the Administration have not been included in any calculations.

\* % of regular FY 2009 budget, excluding encumbrances

# Appendix B Statements on Budget from Council Policy Manual

## A.25 GENERAL BUDGET POLICY

a. When possible, Capital Improvement Projects are not delayed nor eliminated in order to balance the budget. The Council also avoids using one time revenues to balance the budget.

## A.26 CAPITAL AND DEBT MANAGEMENT (revised 1/04)

On December 14, 1999, the Council adopted a resolution relating to capital and debt management policies. The resolution states:

### THEREFORE, BE IT RESOLVED by the City Council of Salt Lake City, Utah:

That the City Council has determined that the following capital and debt management policies shall guide the Council as they continue to address the deferred and long-term infrastructure needs within Salt Lake City:

### **Capital Policies**

1. The Council intends to define a capital project as follows:

"Capital improvements involve the construction, purchase or renovation of buildings, parks, streets or other physical structures. A capital improvement must have a useful life of five or more years. A capital project must also have a cost of \$50,000 or more unless its significant functionality can be demonstrated to warrant its inclusion as a capital project. A capital improvement is not a recurring capital outlay item (such as a motor vehicle or a fire engine) or a maintenance expense (such as fixing a leaking roof or painting park benches). Acquisition of equipment is not a capital project unless it is an integral part of the cost of a capital project."

2. The Council requests that the Mayor's Recommended Annual Capital Budget be developed based upon the Five-Year Capital Plan and be submitted to the City Council for tentative approval no later than March 1 of each fiscal year.

3. The Council requests that the Administration prepare multi-year revenue and expenditure forecasts which correspond to the capital program period as well as an analysis of the City's financial condition and capacity to finance future capital projects, and present this information to the Council with the presentation of each biennial budget.

4. The Council intends that no less than nine percent of ongoing General Fund revenues be invested annually in the Capital Improvement Fund.

5. The Council requests that the Administration submit an updated proposed five-year capital improvement plan to the Council along with the Mayor's Recommended Budget.

6. The Council intends that the City will maintain its physical assets at a level adequate to protect the City's capital investment and to minimize future maintenance and replacement costs.

7. The Council intends to give priority consideration to projects which preserve and protect the health and safety of the community

 $\cdot$  are mandated by the state and/or federal government

 $\cdot$  provide for the renovation of existing facilities, resulting in a preservation of the community's prior investment,

 $\cdot$  result in decreased operating costs or other significant cost savings, or

• improve the environmental quality of the City and its neighborhoods.

8. The Council intends to give fair consideration to projects where there is an opportunity to coordinate with other agencies, establish a public/private partnership, or secure grant funding, all other considerations being equal.

9. The Council intends to follow a guideline of approving construction funding for a capital project in the fiscal year immediately following the project's design wherever possible.

10. The Council intends that all capital projects be evaluated and prioritized by the CIP Citizen Advisory Board.

11. The Council does not intend to fund any project that has not been included in the Five-Year Capital Plan for at least one year prior to proposed funding, unless extenuating circumstances are adequately identified.

12. The Council requests that any change order to any capital improvement project which equals or exceeds twenty percent of the approved project budget be brought to the Council for review in a formal budget amendment.

13. The Council requests that the Administration submit a budget amendment request to the Council no later than September 1 each year identifying those Capital Improvement Program Fund accounts where the project has been completed and a project balance remains. It is the Council's intent that all account balances from closed projects be recaptured and placed in the CIP Contingency Account for the remainder of the fiscal year, at which point any remaining amounts will be transferred to augment the following fiscal year's General Fund ongoing allocation.

#### **Debt Management Policies**

1. The Council intends to utilize long-term borrowing only for capital improvement projects that are included in the City's 5-Year Capital Program and 20-Year Capital Inventory of Needs, or in order to take advantage of opportunities to restructure or refund current debt.

2. The Council requests that the Administration provide an analysis of the City's debt capacity, and how each proposal meets the Council's debt policies, prior to proposing any projects for debt financing. This analysis should include the effect of the bond issue on the City's debt ratios.

3. The Council requests that, when borrowing is recommended by the Administration, the source of funds to cover the debt service requirements be identified.

4. The Council requests that the Administration provide an analysis of the effect of any proposed bond issue on the City's ability to finance future projects of equal or higher priority.

5. The Council requests that the Administration analyze the impact of debt-financed capital projects on the City's operating budget and coordinate this analysis with the budget development process.

6. The Council requests that the Administration provide a statement from the City's financial advisor that each proposed bond issue appears feasible for bond financing as proposed, including an indication of requirements or circumstances that the Council should be aware of when considering the proposed bond issue.

7. The Council does not intend to issue debt that would cause the City's debt ratio benchmarks to exceed moderate ranges as indicated by the municipal bond rating industry.

8. The Council does not intend to issue debt if such debt will damage the City's current AAA general obligation bond rating or cause the City's lease revenue bond ratings to fall below current ratings.

9. The Council requests that the Administration fully disclose and the Council intends to consider the impact of all debt that has a net negative fiscal impact on the City's operating budget.

10. The Council requests that the Administration structure debt service payments in level amounts over the useful life of the issue unless anticipated revenues dictate otherwise or if the useful life of the financed project(s) suggests a different maturity schedule.

# Historic Preservation Survey Projects Status Report 2007-2009

Project	Description	Funding	Consultant	Contract Recorded	Proposed Completion Date	Status
Avenues Survey Phase I	Complete reconnaissance level survey of the district below 4 <sup>th</sup> Avenue.	\$12,816	Korral Broschinsky (Preservation Documentation Resource)	March 23, 2007		Completed
Avenues Survey Phase II	Complete reconnaissance level survey of the district above 4 <sup>th</sup> Avenue	\$6,600	Korral Broschinsky (Preservation Documentation Resourc	Nov 5, 2007		Completed
Gilmer Park Intensive Level Survey and Design Guidelines	Prepare Intensive Level Survey of the area between 900 South and Harvard Avenue and between100 East and 1300 East.	\$131,000	Broschinsky, Lufkin and Blaes	4/16/07		Completed
Liberty Wells ILS and Nomination	Conduct 50 Intensive Level Surveys and prepare a National Register Nomination	\$20,000	SWCA		November 2009	In process (partially funded by CLG grant)

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Project	Description	Funding	Consultant	Contract Recorded	Proposed Completion Date	Status
Sugar House Business District Survey & Design Guidelines	Conduct reconnaissance level historic surveys of all properties zoned C- SHBD. This area is mainly located between 900 East and 1300 East between Hollywood Avenue and I-80. Conduct intensive level survey of contributing structures and possibly of those structures built 50 or more years ago. The contract also includes development of design guidelines.	\$52,500	Broschinsky, Lufkin an Blaes	3/20/07	5/1/08	Completed
University Expansion Area Survey	Includes approximately 7 blocks west of the existing historic district (approximately 240 structures)	\$81,000	Korral Broschinsky	August 24, 2007	April 2009	Consultant is working on project.
University Historic District Survey	Prepare Intensive Level Survey of the existing historic district located between 1100 East and University Street generally between South Temple and 500 South	\$257,000	Brockington and Associates	February 6, 2008	August 6, 2009	Consultant has been cancelled but has provided an overview of the project area that discusses historical themes and architectural styles. The preservation planner was to conduct this survey.



RALPH BECKER MAYOR

# SALT' LAKE: GHTY CORPORATION

OFFICE OF THE MAYOR

### CITY COUNCIL TRANSMITTAL

Everitt, Chief of Staff David

Date Received: \_\_\_\_\_\_ Date sent to Council: \_2/27/2.eo9

26 2009

TO: Salt Lake City Council Carlton Christensen, Chair DATE: February 26, 2009

FROM: David Everitt, Chief of Staff

SUBJECT: FY 2008-09 2<sup>nd</sup> Round Reductions, REVISION #1

STAFF CONTACT: Gina Chamness, 535-7766

DOCUMENT TYPE: Ordinance

**RECOMMENDATION:** The Administration is forwarding recommendations to reduce FY 2008-09 expenditures and increase revenue in the General Fund. The Administration recommends that the City Council adopt these revisions to the FY 2008-09 budget.

**BUDGET IMPACT:** These changes to our February 17, 2009 transmittal will bring the total decrease in overall expenditures in the General Fund to \$3,194,997.

This revision reflects additional savings in the Police Department totaling \$36,000; this is associated with savings in a vacant Police Advocate position that was already recommended for elimination.

In addition, the Administration is increasing the proposed recapture amount from Capital Improvement Program (CIP) projects and thereby decreasing the transfer to the CIP Fund by \$45,399. The Administration is postponing the addition of showers in Plaza 349.

The Administration had recommended that the Council hold the Sidewalk SAA budget amendment (submitted as part of Budget Amendment #2) pending information on the possible recapture of CIP projects in this fiscal year. This information has been provided as part of the 2<sup>nd</sup> round reductions.

The Administration is not making a recommendation regarding the Sidewalk SAA. If the Council chooses to move forward on this project, a budget for the citizen contribution portion of the project will need to be created as part of this budget amendment. If the

451 SOUTH STATE STREET, ROOM 306 P.O. BOX 145474, SALT LAKE CITY, UTAH 84114-5474 TELEPHONE: 801-535-7704 FAX: 801-535-6331 www.slcgov.com



Council chooses not to move forward, an additional \$665,356 can be recaptured, and the amount of transfer from the General Fund to the CIP Fund can be reduced.

The Administration is also decreasing the recommendation for a proposed transfer from the Intermodal Fund of \$130,000, and is also recommending an increase in the transfer from the CIP Fund of \$130,000. This amount can be realized from property income.

**BACKGROUND/DISCUSSION:** These reductions represent the 2<sup>nd</sup> round of reductions necessary to balance the General Fund in FY 2008-09.

PUBLIC PROCESS: n/a

	FY 09
REVENUE INCREASES	1103
CIP Closed Projects Recapture	1,083,361
Transfer from Intermodal Hub	520,000
Transfer from CIP Fund Property Income	130,000
	100,000
TOTAL REVENUE OPTIONS	1,733,361
EXPENSE REDUCTIONS	
POLICE	
Further limit laptop replacement	36,000
Fuel Savings	300,000
Delay Police Officer Hiring	340,000
Limit supply budgets	100,000
Cold Case Investigation reductions to necessary level	46,000
Eliminate vacant victim advocate position	36,000
	858,000
	,
MANAGEMENT SERVICES	
Eliminate CAO position (will be coming in 3rd budget amdt)	
Create Deputy Director Positions in Management Services	-
Hold Deputy Director position vacant in HR	-
Operational Reductions	2,792
IMS Operational Efficiencies	70,000
	72,792
	30,190
Hold vacant legal secretary for remainder of the year	30,190 87,000
Hold vacant legal secretary for remainder of the year	
CITY ATTORNEY'S OFFICE Hold vacant legal secretary for remainder of the year Reduce transfer to Governmental Immunity Fund	87,000
Hold vacant legal secretary for remainder of the year Reduce transfer to Governmental Immunity Fund PUBLIC SERVICES	87,000 117,190
Hold vacant legal secretary for remainder of the year Reduce transfer to Governmental Immunity Fund PUBLIC SERVICES Vacancy savings in second half of FY 09	87,000 <b>117,190</b> 20,263
Hold vacant legal secretary for remainder of the year Reduce transfer to Governmental Immunity Fund PUBLIC SERVICES Vacancy savings in second half of FY 09 Reduce Slurry Seal	87,000 <b>117,190</b> 20,263 175,300
Hold vacant legal secretary for remainder of the year Reduce transfer to Governmental Immunity Fund <b>PUBLIC SERVICES</b> Vacancy savings in second half of FY 09 Reduce Slurry Seal Reduce Chip Seal Program	87,000 <b>117,190</b> 20,263 175,300 88,940
Hold vacant legal secretary for remainder of the year Reduce transfer to Governmental Immunity Fund <b>PUBLIC SERVICES</b> Vacancy savings in second half of FY 09 Reduce Slurry Seal Reduce Chip Seal Program Slurry and Chip Aggregate	87,000 <b>117,190</b> 20,263 175,300 88,940 180,323
Hold vacant legal secretary for remainder of the year Reduce transfer to Governmental Immunity Fund <b>PUBLIC SERVICES</b> Vacancy savings in second half of FY 09 Reduce Slurry Seal Reduce Chip Seal Program Slurry and Chip Aggregate Reduce Parks Irrigation and Plumbing Supplies	87,000 <b>117,190</b> 20,263 175,300 88,940 180,323 80,480
Hold vacant legal secretary for remainder of the year Reduce transfer to Governmental Immunity Fund <b>PUBLIC SERVICES</b> Vacancy savings in second half of FY 09 Reduce Slurry Seal Reduce Chip Seal Program Slurry and Chip Aggregate Reduce Parks Irrigation and Plumbing Supplies Fleet ReplacementEquipment	87,000 <b>117,190</b> 20,263 175,300 88,940 180,323 80,480 150,000
Hold vacant legal secretary for remainder of the year Reduce transfer to Governmental Immunity Fund <b>PUBLIC SERVICES</b> Vacancy savings in second half of FY 09 Reduce Slurry Seal Reduce Chip Seal Program Slurry and Chip Aggregate Reduce Parks Irrigation and Plumbing Supplies Fleet ReplacementEquipment Decreased Fuel Prices	87,000 <b>117,190</b> 20,263 175,300 88,940 180,323 80,480 150,000 249,074
Hold vacant legal secretary for remainder of the year Reduce transfer to Governmental Immunity Fund <b>PUBLIC SERVICES</b> Vacancy savings in second half of FY 09 Reduce Slurry Seal Reduce Chip Seal Program Slurry and Chip Aggregate Reduce Parks Irrigation and Plumbing Supplies Fleet ReplacementEquipment Decreased Fuel Prices Traffic Signal Electrical Power and Supplies	87,000 <b>117,190</b> 20,263 175,300 88,940 180,323 80,480 150,000 249,074 50,000
Hold vacant legal secretary for remainder of the year Reduce transfer to Governmental Immunity Fund <b>PUBLIC SERVICES</b> Vacancy savings in second half of FY 09 Reduce Slurry Seal Reduce Chip Seal Program Slurry and Chip Aggregate Reduce Parks Irrigation and Plumbing Supplies Fleet ReplacementEquipment Decreased Fuel Prices Traffic Signal Electrical Power and Supplies Facilities Snow Fighter Reduction	87,000 117,190 20,263 175,300 88,940 180,323 80,480 150,000 249,074 50,000 9,000
Hold vacant legal secretary for remainder of the year	87,000 <b>117,190</b> 20,263 175,300 88,940 180,323 80,480 150,000 249,074 50,000
Hold vacant legal secretary for remainder of the year Reduce transfer to Governmental Immunity Fund <b>PUBLIC SERVICES</b> Vacancy savings in second half of FY 09 Reduce Slurry Seal Reduce Chip Seal Program Slurry and Chip Aggregate Reduce Parks Irrigation and Plumbing Supplies Fleet ReplacementEquipment Decreased Fuel Prices Traffic Signal Electrical Power and Supplies Facilities Snow Fighter Reduction	87,000 117,190 20,263 175,300 88,940 180,323 80,480 150,000 249,074 50,000 9,000
Hold vacant legal secretary for remainder of the year Reduce transfer to Governmental Immunity Fund <b>PUBLIC SERVICES</b> Vacancy savings in second half of FY 09 Reduce Slurry Seal Reduce Chip Seal Program Slurry and Chip Aggregate Reduce Parks Irrigation and Plumbing Supplies Fleet ReplacementEquipment Decreased Fuel Prices Traffic Signal Electrical Power and Supplies Facilities Snow Fighter Reduction Elimination of funding for barricade rental; barricades purchased	87,000 117,190 20,263 175,300 88,940 180,323 80,480 150,000 249,074 50,000 9,000 43,980

Vacancy savings associated with Downtown Transportation Development	
Coordinator	20,000
Vacancy savings associated with Economic Development -Small Business	20,000
Manager	25,000
	23,000 8,000
Arts Council Public Art Program Manager vacant 5 months	92,875
Leave Transportation Bicycle Ped Coordinator position vacant Sorensen Multi - Cultural Center	92,875 34,000
	18,000 18,000
Business Services and Licensing Operational BSL reduce funding available for incentive pay and educational money to	16,000
	25.000
match ability to spend	35,000
HAZE Operational budget reduction	20,000
Historic Preservation Planner Vacancy	40,000
BSL Fleet Maintenance	20,000
BSL Outsourcing Plans	25,000
HAND Revenue Adjustment to Salaries	20,000
	357,875
MAYOD	
	22.000
One time vacancy savings	23,000
	23,000
FIRE	
	105 000
Fuel Reductions	125,000
Shift salary to EMS grant	20,000
Eliminate Radio Replacement Funding	40,000
Eliminate remaining CIP	65,000
Placeholder	50,000
	300,000
NON DEPARTMENTAL	
Align CIP Budget with current fiscal year spending	1,239,399
Placeholder for increased retirements	1,239,399
	(1,000,000)
	(1,000,000)
TOTAL EXPENSE OPTIONS	(1,000,000) <b>3,149,997</b>

TOTAL POTENTIAL REVENUE

TOTAL BUDGET REDUCTION

4,883,358

1,733,361

SALT LAKE CITY ORDINANCE No. \_\_\_\_\_ of 2009 (Amending the Final Budget of Salt Lake City, including the employment staffing document, for Fiscal Year 2008-2009)

An Ordinance Amending Salt Lake City Ordinance No. 64 of 2008 Which Adopted the Final Budget of Salt Lake City, Utah, for the Fiscal Year Beginning July 1, 2008 and Ending June 30, 2009.

#### PREAMBLE

On August 12, 2008, the Salt Lake City Council adopted the final budget of Salt Lake City, Utah, including the employment staffing document, for the fiscal year beginning July 1, 2008 and ending June 30, 2009, in accordance with the requirements of Section 118, Chapter 6, Title 10 of the Utah Code Annotated, and said budget, including the employment staffing document, was approved by the Mayor of Salt Lake City, Utah.

The City's Policy and Budget Director, acting as the City's Budget Officer, prepared and filed with the City Recorder proposed amendments to said duly adopted budget, including the amendments to the employment staffing document necessary to effectuate the staffing changes specifically stated herein, copies of which are attached hereto, for consideration by the City Council and inspection by the public.

All conditions precedent to amend said budget, including the employment staffing document as provided above, have been accomplished.

#### Be it ordained by the City Council of Salt Lake City, Utah:

SECTION 1. <u>Purpose</u>. The purpose of this Ordinance is to amend the final budget of Salt Lake City, including the employment staffing document, as approved, ratified and finalized by Salt Lake City Ordinance No.64 of 2008.

SECTION 2. <u>Adoption of Amendments</u>. The budget amendments, including amendments to the employment staffing document necessary to effectuate the staffing changes specifically stated herein, attached hereto and made a part of this Ordinance shall be, and the same hereby are adopted and incorporated into the budget of Salt Lake City, Utah, including the amendments to the employment staffing document described above, for the fiscal year beginning July 1, 2008 and ending June 30, 2009, in accordance with the requirements of Section 128, Chapter 6, Title 10, of the Utah Code Annotated.

SECTION 3. <u>Certification to Utah State Auditor</u>. The City's Policy and Budget Director, acting as the City's Budget Officer, is authorized and directed to certify and file a copy of said budget amendments, including amendments to the employment staffing document, with the Utah State Auditor.

SECTION 4. <u>Filing of copies of the Budget Amendments</u>. The said Budget Officer is authorized and directed to certify and file a copy of said budget amendments, including amendments to the employment staffing document, in the office of said Budget Officer and in the office of the City Recorder which amendments shall be available for public inspection.

SECTION 5. <u>Effective Date</u>. This Ordinance shall take effect on its first publication.

2

Passed by the City Council of Salt Lake City, Utah, this \_\_\_\_\_ day of

\_\_\_\_\_, 2009.

CHAIRPERSON

ATTEST:

## CHIEF DEPUTY CITY RECORDER

Transmitted to the Mayor on \_\_\_\_\_

Mayor's Action: \_\_\_\_\_ Approved \_\_\_\_\_ Vetoed

MAYOR

ATTEST:

CHIEF DEPUTY CITY RECORDER

(SEAL)

Bill No. \_\_\_\_\_ of 2009. Published: \_\_\_\_\_\_. HB\_ATTY-#5398-v1-Budget\_Amendment\_FY08-09.DOC

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ISSUE	FY09 Adopted Budget	Budget Amendment #1	Adopted Revisions, November 2008	Mayor's Recommended Revisions, February 2009	Revised FTEs	FY 09 Recommended Revised Budget
GENERAL FUND (10)	7					
Revenue and Other Sources						
Taxes						
Property Taxes						
Real Property current year collections	42,636,528					42,636,528
Real Property tax stabilization	2,114,609					2,114,609
Real Property prior year collections	1,864,500					1,864,500
General Obligation Bond rate set annually to match debt repayment schedule	7,741,369					7,741,369
Rebate of Tax Increment from Redevelopment Agency (rebate program sunsets) Personal Property	0 6,900,000					0 6,900,000
Motor vehicle fees	4,050,000					4,050,000
Registration Fee Distribution of \$2.00 (SB 245)	1,550,000					1,550,000
Registration i ee Distribution of \$2.00 (3D 245)	1,550,000					1,550,000
Sales Taxes						
Local Option General (per Administration)	48,700,000		-3,000,000			45,700,000
Municipal Energy Taxes	4,500,000					4,500,000
Franchise taxes	27,331,972					27,331,972
Payments in lieu of taxation (PILOT)	1,047,937					1,047,937
Licenses and Permits						
Regulatory licenses - general	5,868,000					5,868,000
Business License Fees (modify charges based on costs)	5,868,000					5,868,000
Business License Fees (Eliminate hotel credit for Innkeepers Tax)	1,330,043					1,330,043
Airport and Public Facility Parking Tax	1,500,000					1,500,000
Library Square Parking (Change free parking from 1 hour to 1/2 hour)	220,000					220,000
Ground transportation badge fee	130,000					130,000
Ground transportation badge ree Ground transportation badging fee increase	136,295					136,295
Ground transportation inspection fee revenue (new inspection positions)	248,160					248,160
Building permits	6,700,376					6,700,376
City Creek Project	1,152,000					1,152,000
Building fee Increase	703,011					703,011
Plan Review fee Increase	340,743					340,743
Intergovernmental Agency Revenue						
Other local sources	4,928,074					4,928,074
Cost Sharing for School Resource Officers	92,000					92,000
Charges and Fees for Services	,•••					,-••
Cemetery fees	516,000					516,000
Cemetery fee increase	74,800					74,800
Implement Saturday premium charge	31.000					31.000
Public safety fees	1,677,500					1,677,500
Special events fee revenue	200,000					200,000
Impound fee increase	70,000					70,000
Street and public improvement fees	212,300					212,300
Sports, youth and other recreation fees	270,000					270,000
Rental and concession fees	662,600					662,600

ISSUE	FY09 Adopted Budget	Budget Amendment #1	Adopted Revisions, November 2008	Mayor's Recommended Revisions, February 2009	Revised FTEs	FY 09 Recommended Revised Budget
Parking Parking meters	1,439,000					1,439,000
	1,400,000					1,400,000
Fines and Forfeitures						
Parking Tickets	3,200,000					3,200,000
Parking Ticket Fee Increase	1,445,494					1,445,494
Parking Ticket Enforcement	186,000					186,000
Fines and Forfeitures	5,524,100					5,524,100
Interest Income (net of allocation)						
Interest income - adjustment	4,014,571					4,014,571
Administrative Fees Charged to Enterprise and Internal Service Funds						
Airport police reimbursement	120,000					120,000
Airport fire reimbursement	4,184,000					4,184,000
Reimbursement labor and utilities	5,442,760	37,500				5,480,260
Administrative fee Increase	346,968					346,968
Miscellaneous Revenue						
Sundry and other miscellaneous revenue	1,163,304		-1,000,000	-45,000		163,304
Fuel Reimbursement	111,873					111,873
Fuel/Equip Fee increase for Police Officers						0
Interfund Transfers						
Transfer from 911	1,597,530		272,000			1,869,530
transfer from risk mgmt subrogation fund						
Transfer from CIP for traffic calming						
transfer from risk mgmt subrogation fund	420.000					120.000
Transfer from misc. grants Transfer from Unity Center Trust Fund	120,000 400,000					400,000
Transfer from SL Trust	400,000					400,000
Transfer from Refuse Fund - for Recycling Staff housed in General Fund	161,764					161.764
Transfer from Stormwater Fund - Street Sweeper Positions	175,371					175,371
Transfer for bond proceeds for Public Services Mtnce Facility	-,	478,435				-,
Total On-going Revenue	205,217,552	515,935	-3,728,000	-45,000	0	201,960,487

ISSUE	FY09 Adopted Budget	Budget Amendment #1	Adopted Revisions, November 2008	Mayor's Recommended Revisions, February 2009	Revised FTEs	FY 09 Recommended Revised Budget
One Time Revenue						
Building Permits	1,866,000					1,866,000
Unity Center Trust Fund Balance	0					0
Transfer from risk mgmt. subrogation fund	120,000					120,000
Fund Balance to replace on-going revenue for one-time expenses	0					0
Fund balance for one time expenses	0					0
Fund balance to bridge sales tax gap from mall reconstruction	0					0
Fund balance for potential severance	0					0
PMA-Gold Cross Settlement	195,000					195,000
Fund Balance Energy Fund for the Future	500,000					500,000
Transfer from Fund Balance	1,258,803	4,026,617				5,285,420
Transfer from Intermodal Fund	1,000,000			520,000		1,520,000
Transfer from CIP Fund from Closed Projects				1,083,361		1,083,361
Transfer from the CIP Fund Property Income				130,000		130,000
Total One Time Revenue	4,939,803	4,026,617	0	1,733,361		10,699,781
General Fund Total Revenue and Other Sources Budget	210,157,355	4,542,552	-3,728,000	1,688,361		212,660,268

ISSUE	FY09 Adopted Budget	Budget Amendment #1	Adopted Revisions, November 2008	Mayor's Recommended Revisions, February 2009	Revised FTEs	FY 09 Recommended Revised Budget
Expenses and Other Uses						
Attorneys Office:						
FY08 Beginning Balance         FY09 base personal services projection less FY08 budget         Insurance rate changes         Pension rate change         Contractually obligated adjustment         Land Use Attorney - BA #1 FY2008 Initiative #A4         Additional Prosecutor Staff - BA#2 FY2008 Initative #A4         Additional Prosecutor Staff - BA#2 FY2008 Initative #A-15         Career Ladder         Telephone Leases         IMS - Computer Lease         Process Service         Prosecutor's Office Training         Memberships         Miscellaneous expense reduction in Civil division         One-time savings (known vacant positions)         One-time savings from eliminating one month of salary funding for vacant positions         One-time savings from converting half of vacant positions health insurance funding for mainly to double for 1 month						
One-time savings from assumed vacancies throughout the year (applied throughout the general fund on a % of payroll basis)						
Encumbrances		3,859				
On-going reduction in Civil division operating costs Reduction in Prosecutor's Office operating costs One time reduction in Prosecutor's Office operating expenses for training			-15,000 -45,863 -5,000			
Hold vacant legal secretary in Civil Division				-30,190		
Total Attorney Cost	s 4,914,984	3,859	-65,863	-30,190	54.50	4,822,790
Community and Economic Development:						
FY08 Beginning Balance FY09 base personal services projection less FY08 budget Insurance rate changes Pension rate changes Contractually obligated compensation adjustment						
Transportation Engineer - BA #1 FY 2008 Initiative #A-3 FY 2008 Budget One Time Funding Adjustments One Stop Shop Database Accela software Plan Review Outsourcing One Stop Shop Copier/Printer University Historic District Intensive Level Survey Northwest Quadrant Master Plan Preservation Plan Printing Northwest Quadrant Master Plan Communities Master Plan Printing Downtown Master Plan Update Printing Aves. Historic District Survey Phase II Emergency Radios for CD functions			-96,372			

Arts Council CD/DVD Stereo System and laptop system Software licensing	
Software licensing	
$\mathbf{v}$	
IMS software engineering development of Accela project	
Transfer of Sorensen Center from Public Services to CED	
Transfer of Unity Center from Public Services to CED	
Transfer of economic development operating expenses from Mayor to CED	
BUZZ Center 2 Principal Planners	
BUZZ Center Plans Examiner	
Downtown Transportation Development Coordinator shared with UTA/SL Area	
Chamber of Commerce (2/3 revenue offset) - moved from CAO per Administration -65,000	
Transportation Inspectors (offsetting revenue / one-time savings) - begin Sept 1	
Department-wide inflationary increases	
Revised Fuel Estimate (per Administration)	
Lease for Ground Transportation space	
Arts Council - Public Art Maintenance Study	
Public Art Program Manager (Per Council - Full year, RPT)	
Deputy BSL Director (Per Council - Full Year)	
Senior Sec. FTE in the Office of the Director	
Unity Center First full year of operating expenses. 1 FTE office manager, 4 .75 RPT	
child care workers and receptionists	
Eliminate proposed Unity Center Office Manager	
Small Business Development Manager -25,000	
Sorensen Center increased seasonals, seasonals to RPT, and seasonal rate changes at	
Bikeways and Trailways Development Coordinator	
Fire Plans Examiner (audit) -82,038	
Eliminate Building Inspector III (vacant)	
Professional Development/Training for Director's Office	
Membership in professional organizations for planning staff	
Professional development for planning staff	
Professional Development for BSL staff, including cross-training -35,000	
Downtown Ombudsman contract City share	
Historic District Surveys (Central City in FY 09)	
Eliminate (vacant) Administrative Analyst	
FY 2009 Budget One time funding adjustments	
one time Large Plans Copier for BSL	
one time Arts Council cubicle for new position	
one time Transportation Study for Parking Management ( Parking Authority)	
one time Plan Review Outsourcing -25,000	
one time North Temple Transit Corridor study	
One time savings - One-time savings from hiring new (vacant) authorized FTEs on August 1	
One-time savings from niring new (vacant) authorized FTES on August 1 One-time savings from eliminating one month of salary funding for known vacant	
positions	
One-time savings from converting half of known vacant positions health insurance	
funding from family to double for 1 month	
One-time savings from assumed vacancies throughout the year (applied throughout	
the general fund on a % of payroll basis)	

ISSUE	FY09 Adopted Budget	Budget Amendment #1	Adopted Revisions, November 2008	Mayor's Recommended Revisions, February 2009	Revised FTEs	FY 09 Recommended Revised Budget
Encumbrances		1,752,178				
Release of encumbrance for CED director search			-16,000			
Release of encumbrance for planning director search			-16,000			
Release of encumbrance for ground transportation			-40,000			
Release of encumbrance for ground transportation enforcement			-22,224			
Release of encumbrance for planning study			-25,000			
Release of encumbrance for space redesign			-40,000			
Release of encumbrance for financial audit			-6,000			
Release of encumbrance for new stationery, business cards			-10,000			
Release of encumbrance for interns			-41,556			
Release of encumbrance for transportation master plan and speeding public ed			-54,970			
Release of encumbrance for printing of preservation plans (addition of line item in						
FY 10 for printing)			-62,202			
Release of encumbrance for Historic District Survey outsourcing			-242,000			
Trails Coordinator increase (funded from PU)		37,500				
Preservation Planner to conduct surveys released in encumbrance reductions			40,000	-40,000	1.00	
Hold vacant Bicycle Pedestrian Coordinator				-92,875		
One time insurance savings at Sorensen Multi-Cultural Center				-34,000		
Operational reductions in BSL				-18.000		
Decrease in Fleet maintenance expenses				-20,000		
HAZE Operational reduction				-20,000		
HAND Increase grant funding for salaries				-20,000		
Total Community and Economic Development	14,010,936	1,789,678	-714,362	-402,875	176.51	14,683,377
City Council:						
FY08 Beginning Balance						
FY09 base personal services projection less FY08 budget						
Insurance rate changes						
Pension rate changes						
Contractually obligated compensation adjustment						
Council Staff - BA#1 FY2008 Initiative #I-2 Council Staff						
Outside lobbyist - BA#1 FY2008 Initiative #A-9						
New Policy Analyst FTE BA#3 Policy Analyst						
Council Telecommunications						
Adjustment to insurance reflecting actual						
Reduce 1 FTE Policy Analyst and 1 FTE Liaison to RPTs						
Fund City-wide financial audit out of Non-Departmental						
One-time - Additional funds for legal assistance						
One-time savings from assumed vacancies throughout the year (applied throughout						
the general fund on a % of payroll basis)						
Encumbrances		62,495				
HR Audit		34,700				
Council Office budget reduction (from payroll object code)			-17,491			
Total City Council	1,749,071	97,195	-17,491	0	22.13	1,828,775

ISSUE	FY09 Adopted Budget	Budget Amendment #1	Adopted Revisions, November 2008	Mayor's Recommended Revisions, February 2009	Revised FTEs	FY 09 Recommended Revised Budget
Fire:						
FY08 Beginning Balance						
FY09 base personal services projection less FY08 budget						
Insurance rate changes						
Pension rate changes Contractually obligated compensation adjustment						
FY 2008 Budget One time funding adjustments						
New apparatus equipment						
New AEDS and Defibrillator monitor Units						
Special Technical Rescue Equipment Replacement						
Training Tower Maintenance and Repair						
SCBA Bottle Replacement and Upgrades						
Radio Replacement						
Wild Land Pants						
Emergency Supplies in Fire Stations						
Reduction in Worker's Comp						
Software and Computer Maintenance						
Fuel and Vehicle Maintenance				-125,000		
Revised fuel estimate - increase (per Administration)						
Medical supplies Increase						
Operations and Fire investigations overtime						
Personal Protective Equipment Replacement Plan						
Operations schooling and training				-40,000		
Radio replacement (to 10 year cycle) Eliminate 3 (vacant) Fire Fighter positions				-40,000		
CERT initiative Captain						
CERT initiative Captain CERT initiative Firefighter						
CERT initiative Clerical						
CERT initiative Computer and other equipment (fund with one-time per Council) CERT initiative fund hourly / RPT for teachers						
Administrative Captain in Office of Fire Chief (Transfer to Fire Station #5 - per Council) Elimination of Administrative Firefighter in Office of the Fire Chief (vacant)						
Conversion of Fire Station to Paramedic Response Unit/CERT Hqtrs (Reduction of 3						
Captains, 3 Firefighters)						
Restoration of Fire Structure Service to Fire Station #5 (Addition of 2 Captains, 3						
Firefighters)						
Transfer of Captain in Office of the Chief to Fire Station #5						
FY 2009 Budget One time funding adjustments						
One time New AEDs and Defibrillator Monitoring Units (2nd year of two year plan)						
One-time Mobile CAD software						
One time Install electric shore lines in each fire station						
One time savings -						
One-time savings from hiring new (vacant) authorized FTEs on August 1						
One-time savings from assumed vacancies throughout the year (applied throughout						
the general fund on a % of payroll basis)						
Encumbrances		21,938				
Encumprances		21,938				

ISSUE		FY09 Adopted Budget	Budget Amendment #1	Adopted Revisions, November 2008	Mayor's Recommended Revisions, February 2009	Revised FTEs	FY 09 Recommended Revised Budget
One time funding cuts Fuel Reduction Placeholder for efficiencies to be implemented by new Fire Chief				-103,000 -12,000 -150,000	-50,000		
Shift salary to EMS grant Eliminate capital purchases					-20,000 -65,000		
	Total Fire	33,755,616	21,938	-265,000	-300,000	365.75	33,212,554
Management Services:         FY08 Beginning Balance         FY09 base personal services projection less FY08 budget         Transfer of CRB Administrator, Sustainability Director, Environ. Manager, E         Transfer of associated base to base personal services projections to CAO         Transfer of operating expenses associated with CAO dept.         Insurance rate changes         Pension rate changes         Contractually obligated compensation adjustment         FY 1008 Budget - One time funding for Phones, Radios and Supplies for EO         Jury fees increase         Interpreter fees increase         Increase in building security costs for the Justice Court         Credit Card fee increases for Treasurer's Office         Training costs for Treasurer's Office         Convert full time Admin Assistant position in Treasurer's Office to RPT         FTZ warehouse transfer to Airport         EEO Manager (Change RPT to FT position)         Eliminate lead payment processor position in Justice Court (Audit)         Add 1 small claims clerk to Justice Court (Audit)         Add 1 small claims clerk to Justice Court (Audit)         Training and equipment for additional staff in Justice Court         Justice Court remodeling costs of 2nd floor lobby         Justice Court remodeling of attorney client rooms         Justice Court setup costs for additional staff	C n vacant insurance						

ISSUE	FY09 Adopted Budget	Budget Amendment #1	Adopted Revisions, November 2008	Mayor's Recommended Revisions, February 2009	Revised FTEs	FY 09 Recommended Revised Budget
Encumbrances		52,369				
Eliminate Official Rumor Hold vacancy of Purchasing Consultant through end of FY 2010; change small purchase authorization level			-8,970 -65,499			
Hold vacancy of Hearing Officer 1 through end of FY 2010 Change computer replacement program from 3 year to 4 year cycle (benefit will be realized by each dept.)			-53,730			
Create Deputy Director position Operational reduction				-2,792	1.00	
Total Management Services	11,044,637	52,369	-128,199	-2,792	119.16	10,966,015
Mayor: FY08 Beginning Balance FY09 base personal services projection less FY08 budget Insurance rate changes Pension rate changes Contractually obligated compensation adjustment Transfer of economic development operating expenses to CED Budget Amd.#3 New FTE Administrative Assistant Education Partnership Coordinator shared with Salt Lake School District Create full time PIO position (resulting in increased field presence) - moved to Mayor's Office Communications per Administration One-time savings from assumed vacancies throughout the year (applied throughout the general fund on a % of payroll basis)						
Encumbrances Modesto Park Donation		20,351 50,000				
One time salary savings Release of encumbrances On-going reduction of operating expenses			-23,000 -28,161 -15,000	-23,000		
Total Mayo	· 1,971,743	70,351	-66,161	-23,000	19.00	1,952,933
CAO:						
FY 08 Beginning Balance Transfer of CRB Administrator, Sustainability Director, Environ. Manager, Emergency						

Manager, Emergency Mgmt. Assistant, CAO and Assistant to the CAO

Transfer Recycling Coordinator and Oper Space Manager from Public Services to

Sustainability

FY 09 base personal services projection less FY 08 budget

Insurance rate changes

Pension rate changes

Contractually obligated compensation adjustment

Transfer of Emergency Mgmt. operating expenses from Mgmt Services to CAO

Transfer of Environmental Mmgt.operating expenses from Mgmt Services to CAO Transfer of CRB operating expenses from Mgmt. Services to CAO

ISSUE	FY09 Adopted Budget	Budget Amendment #1	Adopted Revisions, November 2008	Mayor's Recommended Revisions, February 2009	Revised FTEs	FY 09 Recommended Revised Budget
Transfer of CAO operating expenses from Mgmt. Services to CAO Elimination of Emergency Program Manager position (layoff) Emergency Management Program Director Transfer of 1 position and operating expenses to Refuse Fund in Sustainability Per Administration, move recycling staff to General Fund & Refuse Fund revenue offse Sustainability program implementation (E-2, Climate Registry, Web development) Reduce funding for Salt Lake City Green webiste (handle in-house) Other Sustainability Expenses for Director Janitorial costs for Emergency Mgmt. FY 2009 Budget One time funding adjustments one time Open Space management plan development one time savings - One-time savings from hiring new (vacant) authorized FTEs on August 1	t		-50,000 -75,000			
Elimination of CAO position; consolidation of CAO and Director of Mgmt. Services; no savings accrue in current year.	0 1,282,646	0	-125,000		9.50	1,157,646
Police: FY08 Beginning Balance FY09 base personal services projection less FY08 budget Insurance rate changes Pension rate changes Contractually obligated compensation adjustment FY 2008 Budget One time funding adjustments Officer personal protection equipment (first aid kits, CBRN masks) Public information for new Public Safety facilities Complete taser availability for all sworn line positions Sworn officer physical fitness program validation Dispatch headsets Reeduction in operational costs 501(c) 9 personal leave conversion Supplies pricing increases						
Public Order Unit Munition replacement Recruit supplies increase from 20 to 32 Recruit supplies increase from 20 to 32 Recruit supplies pricing increase (from \$3800 to \$4100) 32 total Training general dept. supplies including target range maintenance Fleet fuel increase - revised increase per Administration Fleet maintenance/service costs based on hourly increase from \$69 to \$77 Unemployment Insurance increase based on usage Sworn officer fitness standard implementation 2 investigative bureau FTES (previously HIDTA grant funded)				-300,000		

ISSUE	FY09 Adopted Budget	Budget Amendment #1	Adopted Revisions, November 2008	Mayor's Recommended Revisions, February 2009	Revised FTEs	FY 09 Recommended Revised Budget
Department Training travel Eliminate Intelligence Specialist (vacant) Eliminate Police Captain (vacant) Operational reductions Eliminate Graphic Artist position (layoff) Eliminate Graphic Artist position (layoff) Eliminate Crime Analysis program manager (layoff) Eliminate Crime Analysis program manager (layoff) Eliminate Crime Analysis Data Info. Specialists (layoff) Eliminate (vacant) Victim Advocate Increase funding for Mobile Neighborhood Watch One time savings - One-time savings from hiring new non-sworn (vacant) authorized FTEs on August 1 One-time savings from eliminating one month of salary funding for known vacant (non-sworn) positions One-time savings from converting half of known vacant (non-sworn) positions health insurance funding from family to double for 1 month One-time savings from assumed vacancies throughout the year (applied throughout the general fund on a % of payroll basis)						
Encumbrances		134,401				
Supply reduction Service budget cost reductions CAD/RMS memory enhancement Crime Lab fingerprint ID machine Delay replacement of radio modems Delay replacement of laptops Limit travel training Reduce cold case DNA testing to reflect current usage Hold vacant Detective Office Tech position Hold vacant Lieutenant Watch Command Placeholder for efficiencies to be implemented by police chief			-130,000 -50,000 -12,000 -116,000 -116,000 -35,000 -65,000 -40,000 -34,000 -50,000	-36,000 -46,000		
One time Delay Police Officer class hiring Eliminate vacant Victim Advocate position				-340,000 -36,000	-1.00	
Total Police	€ 56,411,515	134,401	-719,000	-858,000	593.00	54,968,972
Public Services:         FY08 Beginning Balance         FY09 base personal services projection less FY08 budget         Insurance rate changes         Pension rate changes         Contractually obligated compensation adjustment         CBD Recycling -BA#2 Initiative A-2         Airport Trax Extension - Contract Engineering Manager BA#2 Initiative A-8         State Road Transfer BA #2 initiative A-1         FY 2008 Budget One time funding adjustments         Open space consultant         Parley's Historic Nature Park Master Plan         Paver Repairs						

ISSUE	FY09 Adopted Budget	Budget Amendment #1	Adopted Revisions, November 2008	Mayor's Recommended Revisions, February 2009	Revised FTEs	FY 09 Recommended Revised Budget
Tools and Equipment, new signal tech Unity Center equipment Transfer of FTE to Police for Enforcement Manager/Captain Transfer 2 positions (Open Space Coordinator, Recycling) to CAO Transfer to CED Sorensen Center Transfer to CED Unity Center Eliminate Youth Programs Director position (per Administration) Recycling in business districts Phase 1 moved to Refuse Fund Seasonal rate increases beyond base funding C & C building 1st floor rental payment increase to County Fisher Mansion utilities and maintenance Market scale change for heavy equipment operators Inflationary increases for contracts Water budget increase for Parks Fuel and petroleum products inflationary increase Revised Fuelestimate - increase (per Administration) Utilities and Maintenance to support full year of Unity Center operations Franklin Covey facility deferred maintenance Salt for snow-fighting, additional to match most recent 3 year average Small engine repair program transferred to Fleet				-80,000		
Tree planting additional 400 trees and voucher system (one-time per Council) Forestry equipment rental, including cranes Convert crossing guards to rate per intersection Add an additional Building Maintenance Worker Add an additional Parking Enforcement Officer Irrigation Manager training, repair materials (to support conservation) Reduce supplies and contingency budget Youth City RPTs for Liberty, Fairmont, Ottinger, Central City RPTs charged to grant In house materials lab outsourced (2 vacant) Reduce 2 RPTs in Director's Office (2 layoff) Eliminate GIS manager (layoff) Restore GIS manager (per Administration) Eliminate Office/Engineering Records Tech II (per Administration) Eliminate Parks property maintenance position (layoff) Street sweeping program reorganization (layoffs)						
Restoration of 3 FTE Street Sweeping positions (revenue offset from Stormwater Fund) Reduction in utilities from energy projects Establish heating and cooling limits Reduce contracted security services Reduce janitorial levels Restore daily bathroom cleaning Reduction of parking meter maintenance FY 2009 Budget One time funding adjustments one time Paver repairs, business districts one time Paver repairs, streets division One time savings r- One-time savings from hiring new (vacant) authorized FTEs on August 1 One-time savings from eliminating one month of salary funding for known vacant positions						

ISSUE	FY09 Adopted Budget	Budget Amendment #1	Adopted Revisions, November 2008	Mayor's Recommended Revisions, February 2009	Revised FTEs	FY 09 Recommended Revised Budget
One-time savings from converting half of known vacant positions health insurance funding from family to double for 1 month One-time savings from assumed vacancies throughout the year (applied throughou the general fund on a % of payroll basis)						
Encumbrances		1,643,154				
Kaboom Playground construction donation (BA#1)		20,000				
(One time) Hold current vacancies vacant for six months (8 vacancies) On-going savings associated with consolidation of small equipment maintenance			-174,506	-20,263		
program On-going department-wide savings based on fuel prices			-100,000 -89,079	-249,074		
(On-going) Elimination of Engineering Tech VI in Engineering Division (vacant at end	of		-03,075	-243,014		
year) (On geing) Filimingto situ oost sentrikutien te lerr Festival			-36,688 -35,000		-1.00	
(On-going) Eliminate city cash contribution to Jazz Festival Reduce premixed concrete budget			-35,000 -53,196			
Reduce fireworks budget for 24th of July celebration at Liberty Park			-7,500			
Move Road Overlay program to CIP in future years			0			
(One-time) Eliminate non safety related tree stump removal One time reduction of materials lab testing			-100,000 -30,000			
(On-going) Eliminate cosmetic asplyndh tree trimming			-63,897			
Reduce Slurry Seal Reduce Chip Seal Slurry and Chip Aggregate Reduce Parks Irrigation and plumbing supplies Traffic Signal electrical power and supplies decrease Facilities snow fighter reduction Elimination of barricade rental barricades purchased Eliminate 1.5 FTEs in vacant positions; .5 at Gallivan, 1 in Street Sweeping				-175,300 -88,940 -180,323 -80,480 -50,000 -9,000 -43,980 -54,381	-1.50	
Total Public Servic	es 37,636,383	1,663,154	-689,866	-1,031,741	292.21	37,577,930
Non Departmental:						
FY08 Beginning Balance BA #3 FY 2008 Initiative #A-7 SLC Solutions FY 2008 Budget One time funding adjustments Funding for Municipal Elections Funding for TRAX 200 S. Station (CIP) Funding for Downtown Alliance SID (overrun correction) Funding for Severance Contingency Funding for transfer for Lift a Lot Truck for Signal Tech Funding for vehicle for Grafitti Technician BSL Vehicle for Ground Transportation Initiative Local First Utah Display cabinet for submarine memorabilia Additional Animal Services spot enforcement	45,426,777					
Local circular bus study Funding of CIP with one time funds Arts Council Grants						

Arts Council Grants

Energy Fund for the Future Sales Tax Rebate Increase (FY 08=140,000)

ISSUE	FY09 Adopted Budget	Budget Amendment #1	Adopted Revisions, November 2008	Mayor's Recommended Revisions, February 2009	Revised FTEs	FY 09 Recommended Revised Budget
Community Emergency Winter Housing (FY 08=67,600) SLC Arts Council (FY 08=318,600) Legal Defenders (FY 08 = 701,457) April 1 hiring of additional staff Sugarhouse Park Authority (FY 08 =191,576) National League of Cities and Towns (FY 08 = 11,200)		13,295				
Utah Economic Development (FY 08 = 108,000) US Conference of Mayors (FY 08 = 12,875)						
Risk Fund Admin Fees (FY 08 = 1,660,881) ULCT dues Increase						
Enhanced Bus Pass General Fund Support of Governmental Immunity						
Annual Financial Audit (per Council) Funds for HB 40-related work done by SL County Funds for Fuel/Effeciency Incentive program						
General Fund Support of CIP (FY 08 =21,020,559) Street Lighting (FY 08=117,438)			-596,084	-1,239,399		
Interest Expense (revenue offset - Tax & Revenue Anticipation notes) IFAS Account IMS Transfer (FY 08=81,550)						
Animal Services (FY 08=1,021,200) Animal Services supplemental payment						
IMS Internal Service Fund Base to Base Increase (FY 08=5,572,125) IMS GF contribution for COLA, Insurance, Pension adjustments						
IMS Restore Non-Dept'l Funding to IMS (reduction in prior year transferred to CED) IMS Fund base adjustment for software engineering						
IMS Accela software support and maintenance agreement IMS Software Licensing						
IMS GF Savings elimination of 2.0 FTEs and increase funding from Public Utilities)						
Outside local lobbying (FY08=40,000) (to be matched with RDA fund per Council) Contribution Airport/Trax Light Rail Project General Fund support (SB 245)						
Contribution Airport/Trax Light Rail Project from \$2 motor vehicle reg. fee (SB245) FY 2009 Budget One time funding adjustments						
one time Vehicles for building maintenance worker in Public services one time vehicle for parking enforcement officer in Public Services one time Fleet transfer for new snow fighting equipment						
one time Reduce contribution to Governmental Immunity Fund				-87,000		
one time Transfer to Fleet for additional equipment for State roads transfer one time Envision Utah contribution to Jordan River blueprint one time Transfer to CIP for transportation preservation			-434,000			
one time STUDY TRAX Street Cars to Sugarhouse one time No More Homeless Pets feral cat initiative			-40,000			
one time IMS Software Development Citywide (CAMP System) one time Local First Campaign						
one time transfer TO fund balance one time Reduce CBD cleaning equipment (in Fleet)						
one time GIS Address Clean-up software one time No Trespassing signage for private Riparian Corridor properties						
one time EFF use of remainder of original \$500k in 09						

ISSUE	FY09 Adopted Budget	Budget Amendment #1	Adopted Revisions, November 2008	Mayor's Recommended Revisions, February 2009	Revised FTEs	FY 09 Recommended Revised Budget
Encumbrances		638,312	-38,000			
UMFA Exhibit		50,000				
Utah Fair Park Impact Study		8,000				
Reduce transfer to IMS Fund; Eliminate IMS Software Engineering Manager (Layoff) Reduce Transfer to Fleet; delay replacement of 2 fire engines Reduce Transfer to IMS Fund for operational efficiencies (one time) Reduce Transfer to Fleet Increase Retirement Payouts Line Item			-50,988 -243,700			
				1,000,000		
Total Non Departmental	47,379,824	709,607	-1,402,772	-546,399		46,140,260
General Fund Total Expenses and Other Uses Budget	210,157,355	4,542,552	-4,193,714	-3,194,997	1651.76	207,311,252

ISSUE	FY 2009 Adopted Budget	Budget Amendment #1	Adopted Revisions, November 2008	Mayor's Recommended Revisions, February 2009	Revised FTEs	FY 09 Recommended Revised Budget
CIP Fund (FC 83)						
Revenue and Other Sources						
FY 08 Beginning Balance						
Decrease in CDBG eligible capital projects						
Increase in Class C roads						
(\$2,950,000 approved)						
Decrease in Intergovernmental Revenues						
Decrease in donations						
Increase in Transfer from General Fund						
Decrease in Transfer from RDA						
Decrease in Bond Proceeds			(500.094)			
Decrease in transfer in from General fund for delay of fleet facility bond payment			(596,084)			
BA # 1 Changes		30,879,625				
Bond Proceeds to Surplus Land			3,500,000			
Bond Proceeds for Property Improvements			4,700,000			
Decrease in transfer from General Fund				(1,239,399)		
Total Revenues and Other Sources Budget	26,882,981	30,879,625	7,603,916	(1,239,399)		64,127,123
Expenses and Other Uses						
FY 08 Beginning Balance						
Increase in Debt Service Transfer						
Decrease in Bond Expense						
Decrease in Transfer from RDA						
Increase in Class C roads						
Decrease CDBG capital expenditures						
Decrease in Capital Expenditures						
Decrease in transfer out to Debt Service for delay of fleet facility bond payment			(596,084)			
BA # 1 Changes		31,751,648	• • •			
Property purchases			4,000,000			
Return of prior appropriation for property purchase			(500,000)			
Property Improvements			4,700,000			
Decrease in projects funded from the General Fund				(1,239,399)		
Decrease in completed CIP projected funded in prior years				(1,213,361)		
Increase for transfer to General Fund of completed CIP project funds, property income				1,213,361		
Total Expenditures and Other Uses Budget	26,882,981	31,751,648	7,603,916	(1,239,399)		64,999,146
Budgeted revenues and other sources over						

ISSUE	FY 2009 Adopted Budget	Budget Amendment #1	Adopted Revisions, November 2008	Mayor's Recommended Revisions, February 2009	Revised FTEs	FY 09 Recommended Revised Budget
Airport Fund (FC 54,55)						
Revenue and Other Sources						
FY 08 Beginning Balance						
Increase in operating revenues						
Increase in passenger facility charges projects						
Grants and reimbursements						
Increase in interest income						
Total Revenues and Other Sources Budget	310,908,800					310,908,800
Expenses and Other Uses						
FY 08 Beginning Balance						
FY09 base personal services projections less FY08 budget						
Insurance rate changes						
Pension rate changes Contractually obligated compensation adjustment						
New positions						
Decrease in operating expenses						
Increase in capital equipment						
Increase in capital improvements projects						
Decrease in debt service payments						
BA #1 changes		9,100				
Total Expenditures and Other Uses Budget	306,368,300	9,100				306,377,400
Budgeted revenues and other sources over						
(under) expenditures and other uses	4,540,500					4,531,400
Golf Fund (FC 59)						
Revenue and Other Sources						
FY 08 Beginning Balance						
Increases in Fees, Rentals and Passes						
Increase in Interest Income						
Total Revenues and Other Sources Budget	8,649,878					8,649,878
Expenses and Other Uses						
FY 08 Beginning Balance						
Insurance rate changes						
Pension rate changes Contractually obligated compensation adjustment						
Office Technician						
transfer 3 Fleet Small Equipment Shop technicians						
Decrease in seasonal office technician						
Increase in Fuel expenses (per Administration)						
Increase in small equipment shop expenses						
Increase in operating expenses						
Increase in capital outlay						
Increase in debt service payments						
BA #1 increase		480				

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ISSUE	FY 2009 Adopted Budget	Budget Amendment #1	Adopted Revisions, November 2008	Mayor's Recommended Revisions, February 2009	Revised FTEs	FY 09 Recommended Revised Budget
Total Expenditures and Other Uses Budget	8,458,296	480				8,458,776
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Budgeted revenues and other sources over						
(under) expenditures and other uses	191,582					191,102
Intermodal Hub (FC 50)						
Revenue and Other Sources						
FY 08 Beginning Balance Decrease in Federal Grant Revenue						
Total Revenues and Other Sources Budget	0					0
Expenses and Other Uses						
FY 08 Beginning Balance						
Decrease in Intermodal Hub expenditures						
Transfer to General Fund				520,000		
Total Expenditures and Other Uses Budget	1,582,634			520,000		2,102,634
*	,,					, , , , , , , , , , , , , , , , , , , ,
Budgeted revenues and other sources over						
(under) expenditures and other uses	(1,582,634)			(520,000)		(2,102,634)
Refuse (FC 57)						
Refuse (FC 57) Revenue and Other Sources						
Revenue and Other Sources						
Revenue and Other Sources FY 08 Beginning Balance						
FY 08 Beginning Balance           Increase in Refuse Collection Fees						
Revenue and Other Sources           FY 08 Beginning Balance           Increase in Refuse Collection Fees           Increase in Landfill dividend						
FY 08 Beginning Balance           Increase in Refuse Collection Fees						
Revenue and Other Sources           FY 08 Beginning Balance           Increase in Refuse Collection Fees           Increase in Landfill dividend           Decrease in Debt Proceeds for Purchase of Vehicles           Decrease in misc income						
Revenue and Other Sources           FY 08 Beginning Balance           Increase in Refuse Collection Fees           Increase in Landfill dividend           Decrease in Debt Proceeds for Purchase of Vehicles	9,563,765					9,563,765
Revenue and Other Sources         FY 08 Beginning Balance         Increase in Refuse Collection Fees         Increase in Landfill dividend         Decrease in Debt Proceeds for Purchase of Vehicles         Decrease in misc income         Total Revenues and Other Sources Budget	9,563,765					9,563,765
Revenue and Other Sources         FY 08 Beginning Balance         Increase in Refuse Collection Fees         Increase in Landfill dividend         Decrease in Debt Proceeds for Purchase of Vehicles         Decrease in misc income         Total Revenues and Other Sources Budget         Expenses and Other Uses	9,563,765					9,563,765
Revenue and Other Sources         FY 08 Beginning Balance         Increase in Refuse Collection Fees         Increase in Landfill dividend         Decrease in Debt Proceeds for Purchase of Vehicles         Decrease in misc income         Total Revenues and Other Sources Budget         Expenses and Other Uses         FY 08 Beginning Balance	9,563,765					9,563,765
Revenue and Other Sources         FY 08 Beginning Balance         Increase in Refuse Collection Fees         Increase in Landfill dividend         Decrease in Debt Proceeds for Purchase of Vehicles         Decrease in misc income         Total Revenues and Other Sources Budget         Expenses and Other Uses         FY 08 Beginning Balance         FY09 base personal services projections less FY08 budget	9,563,765					9,563,765
Revenue and Other Sources         FY 08 Beginning Balance       Increase in Refuse Collection Fees         Increase in Landfill dividend       Decrease in Debt Proceeds for Purchase of Vehicles         Decrease in misc income       Total Revenues and Other Sources Budget         Expenses and Other Uses       FY 08 Beginning Balance         FY 08 beginning Balance       FY08 budget         Insurance rate changes       Insurance rate changes	9,563,765					9,563,765
Revenue and Other Sources         FY 08 Beginning Balance         Increase in Refuse Collection Fees         Increase in Landfill dividend         Decrease in Debt Proceeds for Purchase of Vehicles         Decrease in misc income         Total Revenues and Other Sources Budget         Expenses and Other Uses         FY 08 Beginning Balance         FY09 base personal services projections less FY08 budget         Insurance rate changes         Pension rate changes	9,563,765					9,563,765
Revenue and Other Sources         FY 08 Beginning Balance       Increase in Refuse Collection Fees         Increase in Landfill dividend       Decrease in Debt Proceeds for Purchase of Vehicles         Decrease in Debt Proceeds for Purchase of Vehicles       Decrease in misc income         Total Revenues and Other Sources Budget       Expenses and Other Uses         FY 08 Beginning Balance       FY 08 Beginning Balance         FY09 base personal services projections less FY08 budget       Insurance rate changes         Pension rate changes       Contractually obligated compensation adjustment	9,563,765					9,563,765
Revenue and Other Sources         FY 08 Beginning Balance       Increase in Refuse Collection Fees         Increase in Landfill dividend       Decrease in Debt Proceeds for Purchase of Vehicles         Decrease in Debt Proceeds for Purchase of Vehicles       Decrease in Come         Total Revenues and Other Sources Budget       Expenses and Other Uses         FY 08 Beginning Balance       FY08 beginning Balance         FY09 base personal services projections less FY08 budget       Insurance rate changes         Pension rate changes       Contractually obligated compensation adjustment         New positions - reclycing staff       New positions - reclycing staff	9,563,765					9,563,765
Revenue and Other Sources         FY 08 Beginning Balance       Increase in Refuse Collection Fees         Increase in Landfill dividend       Decrease in Debt Proceeds for Purchase of Vehicles         Decrease in Debt Proceeds for Purchase of Vehicles       Decrease in misc income         Total Revenues and Other Sources Budget       Expenses and Other Uses         FY 08 Beginning Balance       FY 08 Beginning Balance         FY09 base personal services projections less FY08 budget       Insurance rate changes         Pension rate changes       Contractually obligated compensation adjustment	9,563,765					9,563,765
Revenue and Other Sources         FY 08 Beginning Balance       Increase in Refuse Collection Fees         Increase in Landfill dividend       Decrease in Debt Proceeds for Purchase of Vehicles         Decrease in Debt Proceeds for Purchase of Vehicles       Decrease in misc income         Total Revenues and Other Sources Budget       Expenses and Other Uses         FY 08 Beginning Balance       FY08 base personal services projections less FY08 budget         Insurance rate changes       Pension rate changes         Contractually obligated compensation adjustment       New positions - reclycing staff         Transfer of positions to general fund (funding to remain with Refuse)       Funds transfer to general fund - for Recycling positions         Increase in operating expense       Funds transfer to general fund - for Recycling positions	9,563,765					9,563,765
Revenue and Other Sources         FY 08 Beginning Balance       Increase in Refuse Collection Fees         Increase in Landfill dividend       Decrease in Landfill dividend         Decrease in Debt Proceeds for Purchase of Vehicles       Decrease in misc income         Total Revenues and Other Sources Budget       Expenses and Other Uses         FY 08 Beginning Balance       FY08 beginning Balance         FY09 base personal services projections less FY08 budget       Insurance rate changes         Pension rate changes       Contractually obligated compensation adjustment         New positions - reclycing staff       Transfer of positions to general fund (funding to remain with Refuse)         Funds transfer to general fund - for Recycling positions       Increase in operating expense         Decrease in capital outlay       Decrease in capital outlay	9,563,765					9,563,765
Revenue and Other Sources         FY 08 Beginning Balance       Increase in Refuse Collection Fees         Increase in Landfill dividend       Decrease in Debt Proceeds for Purchase of Vehicles         Decrease in Debt Proceeds for Purchase of Vehicles       Decrease in misc income         Total Revenues and Other Sources Budget       Expenses and Other Uses         FY 08 Beginning Balance       FY08 beginning Balance         FY09 base personal services projections less FY08 budget       Insurance rate changes         Pension rate changes       Pension rate changes         Pension rate changes       Contractually obligated compensation adjustment         New positions - reclycing staff       Transfer of positions to general fund (funding to remain with Refuse)         Funds transfer to general fund - for Recycling positions       Increase in operating expense         Decrease in capital outlay       Decrease in capital outlay	9,563,765					9,563,765
Revenue and Other Sources         FY 08 Beginning Balance       Increase in Refuse Collection Fees         Increase in Landfill dividend       Decrease in Debt Proceeds for Purchase of Vehicles         Decrease in Debt Proceeds for Purchase of Vehicles       Decrease in misc income         Total Revenues and Other Sources Budget       Expenses and Other Uses         FY 08 Beginning Balance       FY08 base personal services projections less FY08 budget         Insurance rate changes       Pension rate changes         Contractually obligated compensation adjustment       New positions - reclycing staff         Transfer of positions to general fund (funding to remain with Refuse)       Funds transfer to general fund - for Recycling positions         Increase in capital outlay       Decrease in capital outlay       Decrease in debt service	9,563,765					9,563,765
Revenue and Other Sources         FY 08 Beginning Balance       Increase in Refuse Collection Fees         Increase in Landfill dividend       Decrease in Debt Proceeds for Purchase of Vehicles         Decrease in Debt Proceeds for Purchase of Vehicles       Decrease in misc income         Total Revenues and Other Sources Budget       Expenses and Other Uses         FY 08 Beginning Balance       FY08 base personal services projections less FY08 budget         Insurance rate changes       Contractually obligated compensation adjustment         New positions - rectycing staff       Transfer of positions to general fund (funding to remain with Refuse)         Funds transfer to general fund - for Recycling positions       Increase in capital outlay         Decrease in capital outlay       Decrease in capital outlay         Decrease in transfers       Increase in transfers	9,563,765					9,563,765
Revenue and Other Sources         FY 08 Beginning Balance       Increase in Refuse Collection Fees         Increase in Landfill dividend       Decrease in Debt Proceeds for Purchase of Vehicles         Decrease in Debt Proceeds for Purchase of Vehicles       Decrease in misc income         Total Revenues and Other Sources Budget       Expenses and Other Uses         FY 08 Beginning Balance       FY09 base personal services projections less FY08 budget         Insurance rate changes       Pension rate changes         Contractually obligated compensation adjustment       New positions - reclycing staff         Transfer of positions to general fund (funding to remain with Refuse)       Funds transfer to general fund - for Recycling positions         Increase in capital outlay       Decrease in capital outlay       Decrease in debt service	9,563,765	308.000	(105,000)			9,563,765

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ISSUE	FY 2009 Adopted Budget	Budget Amendment #1	Adopted Revisions, November 2008	Mayor's Recommended Revisions, February 2009	Revised FTEs	FY 09 Recommended Revised Budget
Total Expenditures and Other Uses Budget	10,494,405	308,000	(105,000)			10,697,405
Budgeted revenues and other sources over						
(under) expenditures and other uses	(930,640)					(1,133,640
Sewer (FC 52)						
Revenue and Other Sources						
FY 08 Beginning Balance						
Increase in sewer revenue						
Decrease in impact fees						
·						
Total Revenues and Other Sources Budget	18,002,000					18,002,000
Expenses and Other Uses						
FY 08 Beginning Balance						
Insurance rate changes						
Pension rate changes						
Contractually obligated compensation adjustment						
Increase in charges and services Decrease in operating and maintenance						
Decrease in capital outlay						
Decrease in capital improvements						
Total Expenditures and Other Uses Budget	24,558,852					24,558,852
Budgeted revenues and other sources over						
(under) expenditures and other uses	(6,556,852)					(6,556,852
Storm Water Utility (FC 53)						
Revenue and Other Sources						
FY 08 Beginning Balance						
Increase in interest income						
Decrease in impact fees						
Total Revenues and Other Sources Budget	6,121,000					6,121,000
Expenses and Other Uses						
FY 08 Beginning Balance						
Insurance rate changes						
Pension rate changes						
Contractually obligated compensation adjustment						
Increase in operating expenses Riparian Corridor Study						
Decrease in charges and services expenses						
Increase in capital outlay						
Decrease in capital improvements						

ISSUE	FY 2009 Adopted Budget	Budget Amendment #1	Adopted Revisions, November 2008	Mayor's Recommended Revisions, February 2009	Revised FTEs	FY 09 Recommended Revised Budget
Total Expenditures and Other Uses Budget	9,064,101					9,064,101
Budgeted revenues and other sources over						
(under) expenditures and other uses	(2,943,101)					(2,943,101)
Water Utility (FC 51)						
Revenue and Other Sources						
FY 08 Beginning Balance						
Increase in water Decrease in impact fees						
Decrease in developer contributions						
Decrease in revenue bonds						
Total Revenues and Other Sources Budget	54,445,000	0	0			54,445,000
Expenses and Other Uses						
FY 07 Beginning Balance						
Insurance rate changes						
Pension rate changes						
Contractually obligated compensation adjustment						
Increase in operating expenses						
Increase in charges and services						
Increase in capital improvements						
BA #1 Changes		43,300				
Total Expenditures and Other Uses Budget	72,611,388	43,300				72,654,688
Budgeted revenues and other sources over						
(under) expenditures and other uses	(18,166,388)					(18,209,688)
Fleet Management (FC 61)						
Revenue and Other Sources FY 08 Beginning Balance						
Increase in maintenance, fees, other revenue						
Increase transfer Community Development and Public Service vehicles						
Increase transfer for State roads transfer			(434,000)			
Decrease in transfer from General Fund for delay of purchase of 2 fire engines			(243,700)			
Total Revenues and Other Sources Budget	18,793,803		(677,700)			18,116,103
Expenses and Other Uses						
FY 08 Beginning Balance						
Insurance rate changes						
Pension rate changes						
Contractually obligated compensation adjustment						
New positions - small equipment shop transfer						
Fuel cost increases						
Increase in operating expenses Increases for misc public service vehicles and equipment						
Increase for state roads transferred			(434,000)			
Increase for paramedic apparatus and equipment			, , , , , , , , , , , , , , , , , , , ,			
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ISSUE	FY 2009 Adopted Budget	Budget Amendment #1	Adopted Revisions, November 2008	Mayor's Recommended Revisions, February 2009	Revised FTEs	FY 09 Recommended Revised Budget
Decrease in leased/financed purchases						
Decrease in capital outlay						
Decrease in debt service						
Fleet Vehicle Usage Audit (per Administration)						
Decrease for delay of purchase of 2 fire engines			(243,700)			
Decrease for delay of fleet facility bond payment		/	(113,000)			
BA #1 Changes		547,671				
Total Expenditures and Other Uses Budget	20,289,210	547,671	(790,700)			20,046,181
Budgeted revenues and other sources over						
Budgeted revenues and other sources over (under) expenditures and other uses	(1,495,407)					(1,930,078
	(1,495,407)					(1,930,078
(under) expenditures and other uses Government Immunity (FC 85) Revenue and Other Sources FY 08 Beginning Balance Reduction in transfer from General Fund	(1,495,407)					(1,930,078 1,182,200
(under) expenditures and other uses         Government Immunity (FC 85)         Revenue and Other Sources         FY 08 Beginning Balance         Reduction in transfer from General Fund         Increase in interest income         Total Revenues and Other Sources Budget         Expenses and Other Uses						
(under) expenditures and other uses         Government Immunity (FC 85)         Revenue and Other Sources         FY 08 Beginning Balance         Reduction in transfer from General Fund         Increase in interest income         Total Revenues and Other Sources Budget         Expenses and Other Uses         FY 08 Beginning Balance						
(under) expenditures and other uses         Government Immunity (FC 85)         Revenue and Other Sources         FY 08 Beginning Balance         Reduction in transfer from General Fund         Increase in interest income         Total Revenues and Other Sources Budget         Expenses and Other Uses						
(under) expenditures and other uses         Government Immunity (FC 85)         Revenue and Other Sources         FY 08 Beginning Balance         Reduction in transfer from General Fund         Increase in interest income         Total Revenues and Other Sources Budget         Expenses and Other Uses         FY 08 Beginning Balance						
(under) expenditures and other uses         Government Immunity (FC 85)         Revenue and Other Sources         FY 08 Beginning Balance         Reduction in transfer from General Fund         Increase in interest income         Total Revenues and Other Sources Budget         Expenses and Other Uses         FY 08 Beginning Balance         No change in expenses	1,182,200					1,182,200

ISSUE	FY 2009 Adopted Budget	Budget Amendment #1	Adopted Revisions, November 2008	Mayor's Recommended Revisions, February 2009	Revised FTEs	FY 09 Recommended Revised Budget
Information Management Services (FC 65)						
Revenue and Other Sources						
FY 08 Beginning Balance						
Increase in IMS revenue city-wise						
Increase in revenue from general fund						
Decrease in general fund transfer			(50,988)			
			(00,000)			
Total Revenues and Other Sources Budget	8,572,120		(50,988)			8,521,132
Expenses and Other Uses						
FY 08 Beginning Balance						
FY09 base personal services projection less FY08 budget						
Insurance rate changes						
Pension rate changes						
Contractually obligated compensation adjustment						
Eliminate two positions						
Decrease for prior year licensing						
Increase for current year licensing						
Increase in software engineering						
Decrease cost for maintenance old infrastructure						
Increase for infrastructure purchases						
Eliminate IMS Software Engineering Manager			(59,986)		-1.00	
One time expenses associated with layoffs			45,783			
BA #1 Changes		960				
Total Expenditures and Other Uses Budget	8,922,120	960	(14,203)		59.00	8,908,877
Budgeted revenues and other sources over						
(under) expenditures and other uses	(350,000)					(387,745

ISSUE	FY 2009 Adopted Budget	Budget Amendment #1	Adopted Revisions, November 2008	Mayor's Recommended Revisions, February 2009	Revised FTEs	FY 09 Recommended Revised Budget
Insurance and Risk Management (FC 87)						
Revenue and Other Sources						
FY 08 Beginning Balance						
Increase in premium income						
Increase in other income						
Total Revenues and Other Sources Budget	35,343,707					35,343,707
Expenses and Other Uses						
FY 08 Beginning Balance						
FY09 base personal services projection less FY08 budget						
Insurance rate changes						
Pension rate changes						
Contractually obligated compensation adjustment						
Increase in LTD claims and expenses						
Increase in medical premiums						
Increase in other fees and rates						
Total Expenditures and Other Uses Budget	35,463,707					35,463,707
Budgeted revenues and other sources over						
(under) expenditures and other uses	(120,000)					(120,000)
Curb and Gutter (FC 20)						
Revenue and Other Sources						
FY 08 Beginning Balance	600,000					600,000
No change in special assessment tax						
Total Revenues and Other Sources Budget						
Expenses and Other Uses						
FY 08 Beginning Balance						
Increase in assessment bonding charges						
Total Expenditures and Other Uses Budget	504,689					504,689
Budgeted revenues and other sources over						
(under) expenditures and other uses	95.311					95,311

ISSUE	FY 2009 Adopted Budget	Budget Amendment #1	Adopted Revisions, November 2008	Mayor's Recommended Revisions, February 2009	Revised FTEs	FY 09 Recommended Revised Budget
Street Lighting (FC 30)						
Revenue and Other Sources						
FY 08 Beginning Balance						
Decrease in special assessment tax						
Decrease in transfer from general fund						
Total Revenues and Other Sources Budget	454,590					454,59
Expenses and Other Uses						
FY 08 Beginning Balance						
Increase in street lighting expenses						
Total Expenditures and Other Uses Budget	2,012,854					2,012,854
Budgeted revenues and other sources over						
(under) expenditures and other uses	(1,558,264)					(1,558,264
CDBG Operating (FC 71)						
Revenue and Other Sources						
FY 08 Beginning Balance						
Increase in CDBG funds						
BA #1 Total Revenues and Other Sources Budget	2,912,862	3,203,649 3,203,649				6,116,51 <sup>,</sup>
Expenses and Other Uses	_;• - ;• - ;• - ]	0,200,010				0,110,01
FY 06 Beginning Balance						
Increase in CDBG funds						
BA #1		3,088,589				
Total Expenditures and Other Uses Budget	2,912,862	3,088,589				6,001,45
Budgeted revenues and other sources over						
(under) expenditures and other uses	0					115,060
Emergency 911 (FC 60)						
Revenue and Other Sources						
FY 08 Beginning Balance						
Increase in E-911 revenue						
Total Revenues and Other Sources Budget	2,512,000					2,512,00
Expenses and Other Uses						
FY 08 Beginning Balance						
Increase in E-911 expenses			272,000			
Total Expenditures and Other Uses Budget	2,042,000		272,000			2,314,000
Budgeted revenues and other sources over						
(under) expenditures and other uses	470,000					198,00

ISSUE	FY 2009 Adopted Budget	Budget Amendment #1	Adopted Revisions, November 2008	Mayor's Recommended Revisions, February 2009	Revised FTEs	FY 09 Recommended Revised Budget
Housing (FC 78)						
Revenue and Other Sources						
FY 08 Beginning Balance						
Decrease in federal grant revenue and housing income						
Increase in other revenue						
BA #1		1,849,946				
Total Revenues and Other Sources Budget	2,646,637	1,849,946				4,496,583
Expenses and Other Uses						
FY 08 Beginning Balance						
Increase in loan disbursements and related expenses						
BA #1		4,098,658				
Total Expenditures and Other Uses Budget	11,013,637	4,098,658				15,112,295
Budgeted revenues and other sources over						
(under) expenditures and other uses	(8,367,000)					(10,615,712
Misc Grants Operating (FC 72)						
Revenue and Other Sources						
FY 08 Beginning Balance						
Decrease in federal grant revenue and program income						
Increaes in grant revenue		6,838,421				
Total Revenues and Other Sources Budget	1,833,951	6,838,421				8,672,372
Expenses and Other Uses						
FY 08 Beginning Balance						
Decrease in grant expenditures						
Increase in approved grant expenditures		14,918,186				
Total Expenditures and Other Uses Budget	1,833,951	14,918,186				16,752,137
Budgeted revenues and other sources over						
(under) expenditures and other uses	0					(8,079,765

ISSUE	FY 2009 Adopted Budget	Budget Amendment #1	Adopted Revisions, November 2008	Mayor's Recommended Revisions, February 2009	Revised FTEs	FY 09 Recommended Revised Budget
Misc Special Service Districts (FC 46)						
Revenue and Other Sources						
FY 08 Beginning Balance						
No change in special assessment taxes						
Decrease in tranfser from General Fund						
Total Revenues and Other Sources Budget	798,911					798,911
Expenses and Other Uses						
FY 08 Beginning Balance						
Increase in assessment expenditures						
Total Expenditures and Other Uses Budget	796,812					796,812
Budgeted revenues and other sources over						
(under) expenditures and other uses	2,099					2,099
Other Special Revenue (FC 73)						
Revenue and Other Sources						
FY 08 Beginning Balance						
BA #1						
No change to revenue						
Total Revenues and Other Sources Budget	26,500					26,500
Expenses and Other Uses						
FY 08 Beginning Balance						
No changes to expenditures		1,076,832				
Total Expenditures and Other Uses Budget	26,500	1,076,832				1,103,332
Budgeted revenues and other sources over	-					
(under) expenditures and other uses	0					(1,076,832)

ISSUE	FY 2009 Adopted Budget	Budget Amendment #1	Adopted Revisions, November 2008	Mayor's Recommended Revisions, February 2009	Revised FTEs	FY 09 Recommended Revised Budget
Donation Fund (FC 77)						
Revenue and Other Sources						
FY 07 Beginning Balance	100,000					
No change to revenue						
BA #1		10,020				
Total Revenues and Other Sources Budget	100,000	10,020				110,020
Expenses and Other Uses						
FY 07 Beginning Balance						
Transfer to General Fund - Sorensen/Unity Center						
BA #1		2,107,374				
Total Expenditures and Other Uses Budget	500,000	2,107,374				2,607,374
Budgeted revenues and other sources over						
(under) expenditures and other uses	(400,000)					(2,497,354)
Debt Service (FC 81) Revenue and Other Sources						
FY 07 Beginning Balance						
Increase in debt service revenue						
Decrease in debt service revenue for fleet facility bond payment			(814,084)			
Total Revenues and Other Sources Budget	18,088,923		(814,084)			17,274,839
Expenses and Other Uses						
FY 07 Beginning Balance						
Increase in debt service payments and related expenses						
Decrease in debt service payment for fleet facility bond			(814,084)			
Total Expenditures and Other Uses Budget	18,705,523		(814,084)			17,891,439
Budgeted revenues and other sources over						
(under) expenditures and other uses	(616,600)					(616,600)

# Salt Lake City Capital Improvement Program

## Fiscal Year 08/09 General Fund Projects

	Project	Project Description	Possible Recapture	08-09 Budget	Engineeing Status Update
	General Fund CIP Pr	ojects - Pay as you go			
12	ADA Ramps/Corner Repairs - Citywide	To construct various ADA pedestrian ramps & related repairs to corners & walkways including sidewalk, curb, gutter & corner drainage improvements. Design \$27,400. Construction inspection & admin \$29,600. Locations to be determined based by City's ADA Ramp Transition Plan in conjunction with the Salt Lake Accessibility Committee & the City's Accessibility Services Advisory Council. Supports City's sustainability efforts.			Design 100% complete, bid opening scheduled to occur on February 4, 2009, and construction projected to begin in March of 2009.
13	ADA Transition Parks Citywide - Rosewood Park, 1200 West 1300 North District 1	To provide ADA accessibility improvements at various parks citywide as needed. Improvements include ramps, curb cuts, sidewalk, signage, parking striping, accessible picnic tables, ramps to facilities & other physical access needs. Projects are identified by the park inventory of ADA needs assessment. \$120,000 construction materials, labor & contingency. Supports City's sustainability efforts.			Design 100% complete and bid documents prepared. Anticipated bid date in February 2009.
14	Jordan River Trail - Rose Park Golf Course to Redwood Road District 1	To design & construct improvements to existing dirt & gravel trail from the north end of the Rose Park Golf Course bridge to Redwood Road at approx. 1800 North. Improvements include removal of vegetation, grading, & placement of trailway base gravel, asphalt pavement & gravel placement for horse lane. Design \$40,000. Construction inspection & admin fees \$40,000. Supports City's sustainability efforts. <b>Possible savings of \$50,000.</b>	\$50,000		Design 100% complete and bid documents prepared. Bid for construction was opened January 14, 2009. Award process is underway.
15	Sidewalk Rehabilitation/Concrete Sawing - Citywide	To provide sidewalk rehabilitation & reduction of tripping hazards through concrete sawing or grinding. Process eliminates displacement of up to one & one-half inch. Design \$14,500. Construction inspection & admin \$15,100. Supports City's sustainability efforts.			Design 100% complete. Project bid January 14, 2009 with construction to begin in March of 2009. Award process underway.
16	Tree Replacement Parks - Citywide	To replace existing deteriorated or removed trees throughout City Parks. Design \$4,300. Construction inspection & admin fees \$3,000. Supports City's sustainability efforts.			Construction contract bid opening is scheduled to occur on February 4, 2009.

	Project	Project Description	Possible Recapture	08-09 Budget	Engineeing Status Update
17	Traffic Signal Upgrades - 900 E. 1300 So., 2000 E. 2700 So., 300 W. 1700 So., Main St. 1300 So. Districts 5 & 7	To remove & replace four (4) existing traffic signals with equipment that includes steel poles, span wire, signal heads & traffic signal loops, mast arm poles, new signal heads, pedestrian signal heads with countdown timers, improved loop detection, & left turn phasing as needed. Design \$80,000. Engineering fees \$80,000. Construction inspection & admin \$20,000. Supports City's sustainability efforts. <b>Possible recapture of 560,000. 07/08 Traffic Upgrades 90% design.</b>	\$560,000	\$640,000	Design 40% complete with an anticipated design completion date in March.
18	Bicycle/Pedestrian Paths, Routes & Facilities Development - Citywide	To develop, design & construct bicycle/pedestrian paths, routes & facilities Citywide to include bike racks, restriping lanes for bike use & additional paths where none currently exist. Supports City's sustainability efforts.			Design 95+ complete. \$450,000 is being reserved for the Jordan River Parkway Trail under I-80, which is currently being redesigned. Anticipated project bid date in February and have it under construction March 2009. The remaining \$50,000 is planned for adding bike lanes on Main Street this spring.
19	Pedestrian Safety Devices Citywide	To design, purchase & install pedestrian safety devices Citywide which could include overhead flashing lights at crosswalks, pedestrian refuge islands, signalized pedestrian crossings & new or improved pavement markings. Supports City's sustainability efforts.			This funding is planned to be used for overhead warning flashers at midblock crosswalks downtown this spring/summer.
20	Sidewalk Replacement SAA - FY 08/09 1500 East to 2100 East, 1300 South to 1700 South Districts 5 & 6	To design, construct & create SAA for sidewalk improvements in the proposed SAA as funding permits. Improvements include ADA pedestrian ramps, limited replacement of trees, & some corner drainage improvements. SAA portion of project is \$700,000. Design \$48,000. Construction inspection & admin \$51,600. SID processing \$40,000. Supports City's sustainability efforts. ** If the Council choses to continue to hold this project, an additional \$665,356 could be recaptured in FY 08/09 If the Clty Council decides to move forward with this project, a budget for the property owners share needs to be established.**			Design 80% complete. Anticipated construction bid date in March of 2009. City Council to adopt SAA "Notice of Intention" on February 3, 2009.
21	Jordan River Trail Safety Lighting Wire Replacement - 2100 So. to I-80 District 2				Damage data being collected to determine scope of work. Anticipated bid date in March of 2009.

	Project	Project Description	Possible Recapture	08-09 Budget	Engineeing Status Update
22	Plaza 349 Fire Sprinklers - 349 South 200 East District 4	To add a fire sprinkler systems on floors 2 through 6 to include fire piping risers, branch piping over floors, sprinkler heads for proper water distribution, pump, & fire hose connectors. Design \$55,900. Engineering fees \$13,418. Construction inspection & admin \$29,073. Supports City's sustainability efforts. <b>Possible recapture of \$490,000.</b>	\$490,000	\$546,827	Consultant is revising design services fee proposal for re- submittal.
23		To reconstruct or rehabilitate deteriorated local streets to include replacement of street pavement, sidewalk, curb, gutter & drainage improvements. Proposed Streets include Douglas Street-400 So. to 500 So; Alpine Place from Gilmer Dr. to end of Cul-de-sac; Yale Ave700 E. to 800 E.; Princeton Ave 700 E. to 800 E.; Herbert Ave200 E. to 300 E.; Harvard Ave1300 E. to 80 feet west of Normandie Cr. Design \$158,000. Construction inspection & admin \$184,000. Supports City's sustainability efforts.		\$1,000,000	Construction contract bid opening scheduled to occur on February 18, 2009.
24		To install five (5) traffic signal cameras purchased with prior yrs funds & purchase camera detectors for various intersections. Costs associated with installation includes steel poles, concrete pole bases, modems, camera controllers, & fiber optic connects to the Traffic Control Center. Design \$6,500. Engineering fees \$6,500. Construction inspection & admin \$2,000. Supports City's sustainability efforts.		\$50,000	Design 35% complete with anticipated construction bid date in March 2009.
25	Temple to 2100 So & 1000	To design, purchase & install streetlights to bring the street lighting up to the adopted lighting minimum, reducing transportation impacts by improving traveler safety on Redwood Road. Design \$25,000. Engineering fees \$25,000. Supports City's sustainability efforts.		\$275,000	Design 95% complete. Construction to begin immediately after design is completed. \$6,250 has been spent on design so far. Additional design work has been done, but has not yet been invoiced.
26	District 3	To remove & replace existing playground equipment with equipment that meets current safety & ADA accessibility standards. Improvements include replacement of existing playground equipment, soft fall bark chips, sand, concrete ramp to playground, some sidewalk, landscaping & irrigation. Design \$6,700. Construction inspection & admin fees \$5,500. Supports City's sustainability efforts.		\$75,000	Design 90% complete. Design review meeting with Community Council in December. Anticipated construction bid date March 2009.

	Project	Project Description	Possible Recapture	08-09 Budget	Engineeing Status Update
27	Arterial Lighting - California Ave., 900 West to Redwood Road District 2	To design, purchase & install streetlights to bring the street lighting up to the adopted lighting minimum, reducing transportation impacts by improving traveler safety on California Avenue. Design \$5,000. Engineering fees \$5,000. Supports City's sustainability efforts.			Design 100% complete and is currently under construction. The designer has been paid \$5,000. The completion of these two street lighting projects (#25 & #27) will nearly complete the city-wide Continuous Lighting Program. The remaining arterial street that still requires additional lighting is North Temple which will be lighted as part of the light rail project to the airport.
	Replace Parks Administration Roof, 1965 W. 500 So. District 2	To remove & replace the deteriorated Parks Administration building roof with a sustainable roofing system that will reduce environmental impacts & energy usage. Design \$47,902. Engineering fees \$11,054. Construction inspection & admin \$25,793. Supports City's sustainability efforts.		,,	Construction contract has been awarded. Contractor is obtaining insurance certificates. Contract will be signed in February 2009.
29	Economic Development Capital Preservation Fund Citywide	City contribution toward the economic development & capital preservation associated with transit or transportation. Supports City's sustainability efforts. <b>Possible recapture of \$500,000.</b>		\$500,000	None
30	Rosewood Park Tennis Courts - 1200 West 1300 North District 1	To design & construct upgrades to existing tennis courts. Upgrades include resurface coating, new color coat & lines. Design \$6,100. Engineering fees \$1,400. Construction inspection& admin fees \$5,400. Supports City's sustainability efforts.		\$80,000	Project complete.
31	Traffic Signal System Upgrades - Citywide	To install new traffic signal controllers & IP interconnect modems. This project will replace 100% of traffic signal controllers & modems with newer technologically advanced units. Supports City's sustainability efforts.			This project is under construction. All of the traffic signal controllers have been purchased and 90% of them have been received. 40% of the controllers have been installed.
32	Parleys Nature Park Fence - 2760 So. 2700 East (Heritage Way) District 7	To construct new fencing at entrance of the Parley's Nature Park between Tanner Park & private residence on the east side of the entrance. Fence materials used will include wood pole posts & wire mesh to control the access & dogs entering the park. Design \$3,000. Construction inspection & admin fees \$2,200. Supports City's sustainability efforts. <b>Possible recapture of \$14,000.</b>	\$14,000	\$16,000	Design complete - additional funds needed for construction of total proposed scope of work. Another option is to install a portion of fencing as funding allows.

	Project	Project Description	Possible Recapture	08-09 Budget	Engineeing Status Update
33	Plaza 349 Employee Showers District 4	To construct three showers on the second floor of Plaza 349 adjacent to the existing restroom facilities. Design \$2,680. Engineering fees \$1,600. Supports City's sustainability efforts.	\$45,399	\$54,500	Design 100% complete. Project bids exceeded budget available. Additional funding requested in Budget Amendment #2.
34	Capitol Blvd East	To design for construction improvements on East Capitol Blvd., to include ADA sidewalk accessibility & cross walk from the State Capitol Building & Memory Grove park, associated landscaping & sprinkler irrigation system. Design \$47,000. Engineering fees \$3,000. Supports City's sustainability efforts.		\$50,000	Design 5% complete. Funding subject to State Capitol Board matching funds. Scope of work being determined.
35	Electronic Pay Booth Device Study - Citywide	To perform a study to replace mechanical parking meters with electronic pay booth devices for accepting payment for on street parking. Study will determine technology best suited for the needs of downtown Salt Lake City.			A steering committee has been formed and has met to discuss issues to be addressed in the study. An RFP is being prepared to hire a consultant for the study.
36	800 South Median Island & 1100 East Barrier Improvement District 4	To construct median island improvements where temporary barrier currently exists. Improvements to include pedestrian activated crossing system, marked crosswalk, median island rehab & artwork. Design complete. Construction inspection & admin. \$28,000. Supports City's sustainability efforts.		\$593,000	Design 100% complete. Construction contract bid opening scheduled to occur on February 25, 2009.
37	800 South - West of 1300 East Improvements District 4	To construct bulbouts at the new power pole installation sites on the North side of 800 South. Supports City's sustainability efforts. <b>Possible \$100,000 to \$200,000 savings.</b>		\$560,000	Design 100% complete. Construction contract bid opening scheduled to occur on February 25, 2009.
38	300 South Street Improvements Design - Main Street to 300 East District 4	To design street improvements to include island & landscaping improvements, asphalt pavement overlay, replacement of defective sidewalk, curb, gutter, center island parking & street lighting. Project will coordinate with Public Utilities regarding storm drainage & Transportation Division regarding pedestrian & vehicular traffic flow, parking & street lighting. Design \$170,000. Supports City's sustainability efforts. <b>Possible recapture of \$80,000.</b>	\$80,000		Design survey complete. Preliminary design work is underway. Engineering contacted. Design can not be complete in 90 days.
39	"A" Street Green Space - "A" Street, 6th to 8th Ave. District 3`	To design green space improvements to include benches, ADA sidewalks, picnic table, associated landscaping & sprinkler irrigation system. Design \$4,800. Supports City's sustainability efforts.		\$6,000	Green space plan 80%complete. Additional construction funding needed. Funding from citizen commitment for matching funds not yet received.

	Project	Project Description	Possible Recapture	08-09 Budget	Engineeing Status Update
40	Fairmont Park Tennis Courts - 900 East Simpson Ave. District 7	To design improvements to include replacing five (5) existing tennis courts with four (4) new post tension courts, new fencing, net posts, landscaping & irrigation system, sidewalk along north side of courts, benches & drinking fountain area. Supports City's sustainability efforts.		\$50,000	Design 40% complete. Additional funding needed for construction in 2009.
41	Districts 4, 5 & 6	To construct a series of street improvements to include signage, lighting, signals, & street reconstruction to increase pedestrian safety & to calm traffic on 1300 East. Additional \$100,000 appropriated from Class "C" fund. See Class "C" #6. Supports City's sustainability efforts.		\$465,000	The flashing warning lights for this project have been put out to bid, with the bid opening scheduled for January 29. The estimated cost for the flashing lights is \$32,000. The driver feedback signs for this project have also been put out to bid, with the bid opening scheduled for February 3. The estimated cost for the driver feedback signs is \$45,000. The design of the HAWK traffic signals is underway, with a design fee of approximately \$40,000. Implementation is planned for spring and summer.
42	5	To initiate the study phase of a comprehensive redesign of 800 South/Sunnyside, from 700 East to Foothill. Some funds may be used to hire an outside consultant to facilitate a series of community input meetings on a potential redesign. Supports City's sustainability efforts.		\$79,625	City Council Project
	•		\$1,239,399	\$8,385,552	

Possible CIP Recapture List		
Cost Center Number		Amount
Cash		
83-86081 City Cnty Private Donations		2,631.76
83-97030 Mitigation - Foothills		28,000.00
83-97072 FTZ Warehouse		174,939.03
83-01096 Gateway Contingency		500,000.00
83-02019 Sugarhouse Park Irrigation		145,000.00
83-02020 Liberty Park		2,476.66
83-03029 Liberty Park		13,656.28
83-03097 Liberty Construction GO Bond		8,531.94
83-04033 Sugarhouse Park Irrigation		10,000.00
83-05032 Brick Yard Neighborhood Pks		21,165.31
83-05047 600 So. Land Purchase		11,879.48
Additional Recaptures		
8302023 Pedestrian Safety Devices	\$	84.00
8305013 Pedestrian Safety Devices	\$	4.90
8305023 Fenway Strong Court	\$	3,135.00
8305046 Sidewalk Replacement	\$	10,728.51
8306022 Bicycle Facilities	\$ \$	6.19
8307043 Salt Storage Steiner	\$	2,783.30
8307046 Sprinkler Irrigation Central Sys		0.56
83-08015 Westminster Park ADA	\$	57,482.09
8308019 Pioneer Park Imp	\$ \$ \$ \$	12,731.39
8308049 Sunnyside Ave Median Landscape	\$	2,240.22
8399083 Asphalt Plant	\$	75,884.00
	\$	1,083,360.62

## 2<sup>nd</sup> ROUND FY 2008-09 BUDGET ADJUSTMENTS AND POTENTIAL ONGOING BUDGETARY SAVINGS

Since the City Council passed the FY 2008-09 budget on June 17, 2008, our country has continued to confront an increasingly challenging economic climate, and a rather precipitous fall in the stock market and the credit market. Salt Lake City has not been immune to the effects. Over the last several months, the City has experienced a steady decline in revenue. As a result, before the end of 2008, we faced an estimated drop in sales tax revenue of at least \$3 million and in property tax revenue of approximately \$1 million.

We dealt with the anticipated shortfall with a \$4,193,714, or approximately 2.2%, budget reduction adjustment adopted by the City Council on December 9, 2008.

Unfortunately, the economy has continued to worsen and that adjustment was not sufficient to carry us through the remainder of FY 2008-09.

We now face an estimated decrease in sales tax revenue of another \$1 to \$3 million, depending on the assumptions used. In addition, we anticipate receiving \$1.4 million less than budget in interest income, and \$1.6 million less in business licensing and building permits. We now anticipate that we will need to reduce the budget again by approximately \$4 to 6 million to meet this significant downturn in revenue.

The Mayor has met with each department and asked department directors to propose expense cuts that will allow us to balance the budget while minimizing service reductions and layoffs. There has also been an effort to make cuts that will also reduce the budget gap in the FY 2009-10 budget while maintaining our long-term planning goals.

## **Proposed Changes in Revenue Sources**

The Administration recommends capturing \$1.1 million in funding from Capital Improvement Program (CIP) projects that have been completed and transferring that amount to the General Fund. In addition, the Administration recommends a transfer of \$650,000 from the Intermodal Hub Fund.

### Notable Departmental and Program Changes

## Attorney's Office

The Administration recommends holding vacant a legal secretary position through the end of the fiscal year for a savings of \$30,190. The position was vacated on September 30, 2008. The Administration believes the temporary reduction in secretarial support is manageable due to the generally high level of "word processing" skills of the attorneys. The Administration also recommends reducing the Governmental Immunity Fund by \$87,000. The Fund currently has a balance of \$685,649 and there are no judgments,

outstanding settlement offers or settlement offers that could be made by the end of FY 2009 that would cause a shortfall in the Fund.

The Attorneys' Office reduction recommendations total \$117,190 with no change in FTEs.

### Community and Economic Development

Within the Department of Community and Economic Development, vacancy savings from a number of positions can contribute to reductions in FY 09. A net of approximately \$20,000 associated with the Downtown Transportation Development Coordinator, as well as \$33,000 from partial year vacancies in the Small Business Manager and Public Art Program Manager positions will contribute to balancing the FY 2009 budget. The Administration is also proposing that full year vacancy savings of \$92,875 associated with the position of Bicycle Pedestrian Coordinator be realized; this position will be held vacant in FY 2009-10.

The Administration is also recommending holding the vacant Historic Preservation Planner position created in the fall reduction amendment for the remainder of this year, as well as for FY 10. This will postpone beginning any more historic districts and delaying one of the surveys that has begun, but that has been tabled. This will generate \$40,000 of savings in this year and another \$89,000 in FY2009-10.

Within the Division of Housing and Neighborhood Development, the Administration is proposing to shift approximately \$20,000 in salary costs to grant funding, in accordance with the provisions of established grants. This will continue in FY 10.

Within the Division of Business Services and Licensing (BSL), the Administration proposes one time operational reductions of \$18,000. This includes reductions in postage as a result of using post cards rather than standard letters and envelopes. In addition, the Administration is proposing a \$35,000 reduction in this year, with a slightly larger reduction (\$50,000) in FY 2009-10 associated with incentive pay and educational money for employees. Both of these items were added in the FY 2009 budget. While both incentive pay for multiple licenses and educational funding remain important priorities to the Administration, this reduction will preserve positions.

The Administration also proposes reducing funding available for building code plan review outsourcing (\$25,000) within BSL. This reduction will likely bring building code plan review outsourcing to an end, and will continue for a similar savings in FY 2009-10. The Administration believes that the cooling of major projects will mean that building code plan review can be managed by BSL staff.

Finally, the Administration proposes reducing the amount budgeted for fleet maintenance within the division by \$20,000, to match expected maintenance costs. This reduction will continue in FY 2009-10.

Within Housing and Zoning Enforcement in the Planning Division, the Administration is proposing a one-time operational reduction of \$20,000.

Finally, the Administration proposes reducing the budget for the Sorensen Multi-Cultural Center. This includes \$34,000 associated with health insurance usage. The current budget assumes all regular part time employees would opt to be covered by the City's health insurance policy, in reality many employees have opted out of the City's program, generating savings in this year.

The Community and Economic Development reduction recommendations total \$357,875 with no change in FTE's and related reductions in the FY 2009-10 budget would total \$316,875.

## Fire Department

The Administration recommends a \$125,000 reduction in the fuel budget due to lower costs and Department efficiencies.

The Administration recommends funding \$20,000 of the contract salary costs for its medical director out of a current Emergency Medical Services grant.

The Administration recommends eliminating \$40,000 that had been budgeted to replace aging radios within the Department. While this equipment is older, it is still in good working condition and can be maintained for one more year.

The Administration recommends the elimination of all remaining capital expenditures for a savings of \$65,000 this year and \$20,000 in FY 2009-10. If this reduction is adopted, the Department will not replace equipment or make station updates as scheduled.

The Administration has also included a placeholder of \$50,000 for further reduction by the Fire Department. Details of this reduction will be provided as the option is developed.

Fire Department reduction recommendations total \$300,000. If those reductions are adopted, there will be a reduction of \$170,000 in the FY 2009-10 budget.

## Management Services

The Administration is proposing to create a deputy director position within the Department of Management Services. The major focus of this position will be creating a new function focused on capital asset management within the City. Associated with this change, the current deputy director of Human Resources will become the Division's director. In FY 2009-10, the Administration proposes to hold the deputy director of Human Resources position vacant, generating savings of approximately \$134,000 next year.

In addition, the Administration proposes operational reductions in the travel budget in the Recorder's Office of \$792 with a continued reduction of \$2,000 in FY 2009-10. In Finance, operational reductions will generate \$2,000 the rest of this fiscal year and \$6,000 in FY 2009-10.

In the Division of Information Management Services, the Administration recognizes \$70,000 in one-time savings. These reductions are associated with less than expected costs for acquiring and servicing new servers (\$35,000). In addition, renegotiations with Qwest have generated savings of \$20,000. Finally, coverage for maintenance agreements will be reduced on all but mission critical servers, generating savings of \$15,000.

Management Services Department reduction recommendations total \$72,792 with no change in FTE's and related reductions in the FY 2009-10 budget would total \$140,688.

### Police Department

The Administration recommends a further delay in the planned three-year laptop replacement schedule for a savings of \$36,000.

The Administration recommends a \$300,000 reduction in fuel costs due to the reduced price of fuel. This will also allow a \$100,000 reduction in FY 2009-10.

The Administration recommends a delay in police officer hiring from mid-February to July 2010 for a savings of \$340,000. By July, there will be approximately 20 or 25 vacancies.

The Administration further recommends eliminating \$100,000 from the supply budget, a 25% cut. The Department has \$385,000 in the remaining supply budgets. If this cut is adopted, the FY 2009-10 budget could be reduced by \$89,000.

The FY 2008-09 budget included \$120,000 for cold case investigations, funding sufficient to pursue 12 cases. In the previous budget reduction, this funding was reduced by half. Expenses continue to be less than expected so the Administration recommends an additional \$46,000 reduction. For FY 2009-10 the Administration will recommend a new operating base for cold case investigations of \$60,000.

Finally, the Administration recommends the elimination of a vacant victim advocate position for a savings in the FY2009-10 budget of \$72,000.

The Police Department recommended reductions total \$822,000 with the elimination of 1 FTE. Related reductions in the FY 2009-10 budget would total \$321,000.

## Public Services

The Administration recommends holding seven current vacancies for the remainder of the fiscal year for a one-time savings of an additional \$20,263. The majority of this savings was included in the first round of cuts.

The Administration recommends a reduction in the slurry seal program for the remainder of this fiscal year. The asphalt oil vendor the City has historically used declared bankruptcy in July 2008. There has also been a shortage of the petroleum by-product used to generate asphalt oil. As such, the City has been unable to complete 80 lane miles of slurry seal budgeted for this fiscal year. Including the expenses that will not be incurred in fleet maintenance, as well as the reduction of eight seasonals during the months of April 2009 through June 2009, the City will realize a one-time savings of \$175,300.

The Administration also recommends a reduction in the chip seal program budget for the remainder of the fiscal year, because of the City's inability to purchase petroleum based asphalt oil and emulsion. As a result, 11.50 lane miles of chip seal treatment will not be completed this fiscal year. This would also entail the reduction of four seasonals during the months of April 2009 through June 2009. This will result in a one-time savings of \$88,940.

The Administration recommends a reduction in the budget for slurry and chip aggregate used for the slurry and chip seal programs resulting in a one-time savings of \$180,323.

The Administration recommends a reduction in the budget for Parks irrigation and plumbing supplies resulting in a one-time savings of \$80,480.

The Administration recommends a reduction in the Fleet equipment replacement budget of \$150,000. The Fleet division will employ a lease payment program rather than purchasing equipment with cash.

The Administration recommends a reduction of \$249,074 for fiscal year 2009 as well as a reduction of \$322,905 for FY 2009-10 based on a drop in fuel prices.

The Administration recommends a reduction in the budget for traffic signal electricity and supplies of \$50,000 in fiscal year 2009 and \$25,000 for FY 2009-10. The City has installed LED lights in many of its traffic signals resulting in electricity and maintenance savings.

The Administration recommends reducing the number of snow fighters assigned to the Central Business District, Sugarhouse Business District, and several building facilities from 18 to a total of nine, resulting in on-going savings of \$9,000 this fiscal year and \$22,804 in FY 2009-10. This reduction is already in place, and service level reductions will only be seen after business hours in snow response.

The Administration recommends a reduction in the barricade rental budget providing an on-going savings of \$43,980 this fiscal year and the same amount in FY 2009-10. Enough barricades have been purchased in recent years to reduce the need for rentals.

The Administration recommends an on-going reduction in the compliance budget for seasonal crossing guards of \$80,000 this fiscal year and the same amount again in FY 2009-10 based on a newly implemented payment system for crossing guards.

The Administration recommends the elimination of 1.50 FTE of existing vacant positions for an on-going savings of \$54,381 this fiscal year and \$82,724 in FY 2009-10. This reduction will result in the elimination of the (.50 FTE) non-RDA portion of the vacant Gallivan Center Events Supervisor and the (1.0 FTE) vacant Street Sweeping Equipment Operator.

## Non-Departmental

The Administration is proposing to re-align funding in this year's CIP program. In some cases, we propose to complete design and not begin construction, in some cases we are taking advantage of savings in a particular project due to lower than expected construction costs, and in one case, we propose to eliminate the project entirely. These changes will generate approximately \$1.2 million in expense reductions in FY 2008-09.

In addition, the Administration is recommending an increase of \$1 million for retirement payouts. The Administration is in the process of developing a possible option designed to encourage retirement, and this increased level of funding available for retirement payouts would make that option possible.

## Conclusion

The expenditure reductions and revenue transfers identified in this budget adjustment recommendation have been chosen to help City government and City residents weather a difficult economic situation with a minimum of service impact. The Administration will continue to closely monitor national, state and local economic conditions so that we can continue to respond as necessary and maintain our fiscal stability. We look forward to the Council's consideration of our recommendations.