#### SALT LAKE CITY COUNCIL STAFF REPORT

#### **BUDGET ANALYSIS - CALENDAR YEAR 2010**

**DATE:** January 5, 2010

**BUDGET FOR:** Salt Lake Valley Solid Waste Management Facility - Proposed 2010 Calendar

Year Budget

**STAFF REPORT BY:** Lehua Weaver

cc: Cindy Gust-Jenson, Jennifer Bruno, David Everitt, Rick Graham, Gina

Chamness, Kevin Bergstrom, Greg Davis, Nancy Sanders, Linda Hamilton,

John Ioannou, and Larry Hansen

The Solid Waste Management Council has forwarded the proposed 2010 Solid Waste Management Facility ("Landfill") budget for the City Council's review. (As a reminder, the Landfill budget is prepared for the calendar year rather than a July – June fiscal year.) A representative of the Solid Waste Management Facility will be present at the January 5th briefing to respond to inquiries from the City Council. The public hearing is scheduled for January 12, 2010.

#### **OVERVIEW:**

| SALT LAKE VALLEY SOLID WASTE MANAGEMENT FACILITY |              |              |            |         |  |  |  |  |  |  |
|--|--------------|--------------|------------|---------|--|--|--|--|--|--|
| PROPOSED BUDGET                                  |              |              |            |         |  |  |  |  |  |  |
|  | Amended      | Proposed     |            | Percent |  |  |  |  |  |  |
|  | 2009         | 2010         | Difference | Change  |  |  |  |  |  |  |
| Revenue & other sources                          |              |              |            |         |  |  |  |  |  |  |
| Landfill Fees                                    | \$11,530,000 | \$12,360,000 | 830,000    | 7.2%    |  |  |  |  |  |  |
| Compost Sales                                    | 395,000      | 450,000      | 55,000     | 13.9%   |  |  |  |  |  |  |
| Salvage Sales                                    | 460,000      | 250,000      | (210,000)  | -45.7%  |  |  |  |  |  |  |
| Interfund Charges                                | 58,500       | 0            | (58,500)   | -100.0% |  |  |  |  |  |  |
| Interest   | 400,000      | 200,000      | (200,000)  | -50.0%  |  |  |  |  |  |  |
| Other Sources                                    | 265,500      | 338,500      | 73,000     | 27.5%   |  |  |  |  |  |  |
| Total revenue & other sources                    | \$13,109,000 | \$13,598,500 | 489,500    | 3.7%    |  |  |  |  |  |  |
|  |              |              |            |         |  |  |  |  |  |  |
| Expenditures and uses                            |              |              |            |         |  |  |  |  |  |  |
| Salaries, Wages and Benefits                     | \$3,703,315  | \$3,433,268  | (270,047)  | -7.3%   |  |  |  |  |  |  |
| Materials & Supplies                             | 225,600      | 203,250      | (22,350)   | -9.9%   |  |  |  |  |  |  |
| Charges and Services                             | 5,534,070    | 6,222,200    | 688,130    | 12.4%   |  |  |  |  |  |  |
| Total Operating Expenses                         | 9,462,985    | 9,858,718    | 395,733    | 4.2%    |  |  |  |  |  |  |
| Capital Outlay                                   | 579,700      | 2,625,000    | 2,045,300  | 352.8%  |  |  |  |  |  |  |
| Transfers  | 437,197      | 463,904      | 26,707     | 6.1%    |  |  |  |  |  |  |
| Total Expenses & Uses                            | \$10,479,882 | \$12,947,622 | 2,467,740  | 23.5%   |  |  |  |  |  |  |

| Appropriation To / -From Fund | 2,629,118 | 650,878 (1,978,240) | -75.2% |
|-------------------------------|-----------|---------------------|--------|
| Balance                       |           |                     |        |

The Administration's paperwork outlines the proposed changes to the Solid Waste Management Facility's budget. For calendar year 2010, revenues are estimated at \$13,598,500 and expenditures are estimated at \$12,947,622, plus an appropriation to fund balance of \$650,878 (not factoring in the one-time disbursement). Also included in the budget is \$2,625,000 in capital expenditures, which is a large increase to last year based on scheduled purchases.

The significant items in the 2010 budget include:

- An anticipated withdrawal of \$14 million from the fund balance for a one-time disbursement of \$7 million to each the City and the County.
- A proposed 2.75% salary reduction for all Landfill employees (\$68,988 savings), consistent with the pay reduction for all County employees.
- A reduction of 4 FTEs (\$187,265 savings) through transfers of 2 employees to the County Fleet Department and 2 employees to the Health Department.
- Increase in the Health Department charges for E-waste collection costs (\$360,000 increase), which will be passed on to Landfill customers through rate increases.

Based on current tonnage deposited at the Landfill, the estimated closing date is 2052. This factors in a 1% growth rate, but may be affected by City initiatives to divert waste to recycling and yard waste collection services.

#### **KEY ELEMENTS:**

The changes reflected in the chart above are due to the following items:

#### **Fund Balance**

The Landfill's fund balance has three categories: Undesignated Cash, Designated Cash, and a Closure/Post-Closure Fund. The category used for various needs, including capital, is Undesignated Cash. During the 2009 budget, the Landfill added \$2,629,118 to fund balance. In 2010, \$650,878 is budgeted to be added to fund balance. This reduction in the amount added is related to increased spending for capital projects planned for 2010 along with other changes to revenue and expense which are outlined below.

Each year, the City and County each receive an annual dividend. The Council may recall that in the 2009-10 Refuse Fund, this dividend amount is budgeted at \$700,000 which goes to cover Environmental and Energy Fund expenses in the of the Refuse Fund Class. The Landfill's 2010 proposed budget includes an annual dividend amount of \$1.6 million or \$800,000 for each the City and County. This means that for the City's 2010-11 Annual Budget, the dividend revenue will increase to the \$800,000.

Additionally, as mentioned above, the Landfill's 2010 budget includes the \$14 million withdrawal from the Landfill's cash balance. At this time, the date of the disbursement has not been set, but will likely occur in 2010. As a reminder, the adopted fiscal year 2009-10 budget for the Refuse Fund Class includes the disbursement of \$7 million. As adopted, \$1.5 million was budgeted in the Operations and Recycling Fund for immediate use, and \$5.5 million was budgeted in the Environmental and Energy Fund for use toward sustainability projects, once presented and approved by the Council.

There is a required annual balance for the Closure/Post Closure fund, which is calculated based on standards found in the accounting directive GASB 18. Discussions on withdrawing funds from the

Closure/Post Closure fund will include verification that the required annual balance can still be maintained after any proposed withdrawal. The projected cash balance at the end of 2010 in the Closure/Post-Closure fund (after the \$14 million is withdrawn from the Landfill's cash balance) would be \$13,161,133.

As a reminder, in October 2009, the City Council adopted amendments to the Interlocal Cooperation Agreement with the County for Landfill operations, to allow for the withdrawal of the \$14 million.

#### Revenues

<u>Landfill tipping revenues</u> are projected to increase by \$830,000 due to:

- an increase of about 21,259 tons of waste,
- creation of two new axle-rate fees to differentiate between pick-up trucks and commercial loads, and
- fee increases in order to offset an increase to the Health Department's assessment explained below. (See attached for a comparison of rates.)

<u>Interest income</u>: decrease by \$200,000 due to drastic drops in the interest rate. A mid-year adjustment also included a \$1,000,000 reduction.

Compost Sales are projected to increase by \$55,000 to \$450,000.

<u>Salvage Sales</u>: decrease by \$210,000 (46%), because of a decline in the interest in purchasing salvaged materials. These are the sales of recovered materials at the landfill, such as steel, aluminum, carpet pad, and other miscellaneous items.

Revenue from Interfund Charges (\$58,500 decrease) – one of the personal services expense reductions (listed below) is to transfer 2 FTEs from the Landfill to the Health Department. That expense reduction is offset by the elimination of this revenue, which was an Interfund Charge to the Health Department to cover expenses related to those employees. (Combining this revenue reduction with the expense reduction below results in a net savings to the budget of \$37,264.)

#### **Expenses**

<u>Total operating expenses</u> are proposed to increase by \$395,733 or 4.2%, which is made up of Charges & Services, Personal Services, and Materials & Supplies.

**Personal Services** is proposed to decrease by \$270,047 or 7.3% due to three major components:

1. Transfer of 4.0 FTEs reducing the staff level from 57.25 to 53.25:

-\$150,000 2.0 FTEs to Fleet

-\$ 95,765 2.0 FTEs to the Health Department (Combining this expense reduction with the revenue reduction mentioned above results in a net savings to the budget of \$37,264.)

2. Compensation reductions (total \$98,433 savings): a 2.75% salary reduction for employees results in a savings of \$68,988, plus reduced employee retirement and rewards contributions by \$29,445.

\$360,000 Increase by the Health Department of \$360,000 to cover higher e-waste tonnage. It is

3. These two items are offset by the restoration of \$74,151, which was a vacancy savings goal. However, the landfill has not had sufficient vacancies to realize the savings.

#### <u>Charges & Services</u> is proposed to increase by \$688,130 or 12.4%.

(86,000) Maintenance expenses, utility cost reductions

| 4000,000 | the Administration's understanding that this increase will also restore some events and programs handled by the Health Department. This increase will be covered by increasing fees. |
|----------|--|
| 193,000  | Increase to hauling costs due to increased tonnage and fuel surcharges   |
| 122,776  | Fleet fuel increase  |
| 115,655  | Fleet maintenance - an 11% increase to the County's Fleet rate   |
| 57,000   | Increase in permit fee to the Utah State Department of Environmental Quality   |

(55,269) Reductions to professional & consulting services, including City's engineering support, advertising, etc.

<u>Materials & Supplies</u> is proposed to decrease by \$22,350 primarily due to extending computer replacement cycles.

<u>Capital expenditures</u> are anticipated to significantly increase by \$2,045,300 for scheduled projects, and equipment and vehicle purchases. The total budget is \$2,625,000.

| \$1,600,000 | 3 Shredder & Conveyor systems    |
|-------------|----------------------------------|
| 350,000     | Methane Gas Lines                |
| 350,000     | Asphalt road to tipping face     |
| 200,000     | Green waste screening equipment  |
| 125,000     | Other replacements and equipment |

## Information Items & Questions for Consideration

1. Since the Council has voiced interest in the past regarding the composting process, it might be worth noting that several items in the budget are related to processing yard waste and green waste material at the Landfill, including several capital expenditures to better screen waste and pull out compostable materials.

- 2. The Salt Lake City School District has indicated that Salt Lake County schools receive recycling services from Salt Lake County at no charge. The Council may wish to ask the County how they fund this program, how it is working, and how it is handled in relation to the County's policy of cost recovery from other governmental agencies.
- 3. The Administration included a draft Business Plan for the Sustainability Division with their transmittal on Interim Study updates. The briefing for this is tentatively scheduled for January 12, at which time the Council may wish to discuss what the next steps are for the Sustainability Division business plan, and for projects using the anticipated \$7 million from the Landfill. (As a reminder, the adopted fiscal year 2009-10 budget for the Refuse Fund Class includes the disbursement of \$7 million. As adopted, \$1.5 million was budgeted in the Operations and Recycling Fund for immediate use, and \$5.5 million was budgeted in the Environmental and Energy Fund for use toward sustainability projects, once presented and approved by the Council.)
- 4. The schedule for review and adoption of the Landfill budget usually occurs in December prior to the beginning of the Landfill's budget year. The Council may wish to indicate that in the future, the budget review should be handled in December even if it is necessary to include some contingencies. The Council may also wish to clarify that mid-year budget adjustments should come to the Council in a mid-year budget opening.

#### **CURRENT MARKET CONDITIONS AND BACKGROUND:**

The Salt Lake City/County Solid Waste Management Facility is jointly owned and operated by Salt Lake City and Salt Lake County. The Solid Waste Management Facility's operation is based on an Interlocal agreement entered into by Salt Lake City and Salt Lake County in 1978 and updated in 2000 and 2009. The Interlocal agreement establishes a Salt Lake Valley Solid Waste Management Council. The Management Council appoints the Director of the Solid Waste Management Facility, who supervises and manages the day-to-day activities of the Facility. Information on the facility and its programs has been provided by the Administration.

The Salt Lake Valley Solid Waste Management Council worked with the Facility's Director to develop a proposed 2010 calendar year operating and capital improvement budget for the Facility. The Landfill Council reviewed and approved the proposed budget and has forwarded this for review and approval by the City and County councils. According to the agreement both the City Council and the County Council must approve a budget for the landfill.

Allied Waste opened their transfer station in April of 2006, which resulted in less tonnage to the City / County Landfill for the first few years. Other City/County landfill users have also taken their waste to the Ace/Metro transfer station, which opened in 2005. For the CY 2007 budget, the Council adopted a proposal to reduce the per ton charge for commercial loads at the Transfer Station (the fee at the Landfill did not change), to stay competitive. It was assumed that these competitors would continue to affect the tonnage taken to the Transfer Station. However, during 2008 use of the Transfer Station increased based on the landfill's competitive tipping fees, and the material and direct savings customer realized based the landfill's convenient location. The amount of waste brought to the Landfill affects the estimated 2052 closure date, and when the Closure / Post-Closure account balance will be needed.

A direct relationship exists between the Landfill and the City's Refuse Fund – as the City is successful in efforts to divert recyclable items and yard waste from the general garbage collection, tipping fee revenue at the Landfill will decrease. In turn, the annual dividend paid to the City will also decrease. Previously, this annual dividend was used to offset the recycling service provided to City residents at no-charge. However, in the 2009-10 budget, the dividend revenue was moved to the newly formed Environmental and Energy Fund for sustainability projects, which will be approved in advance by the City Council.

|                                       |          | p Truck<br>Rate |           | gle Axle Trailers<br>Flat Rate |        | Double Axle Trailers Flat Rate |           |    | Commerical By Ton 2009 2010 |    |         | Transfer Sta       |        |           |       |          |       |
|---------------------------------------|----------|-----------------|-----------|--------------------------------|--------|--------------------------------|-----------|----|-----------------------------|----|---------|--------------------|--------|-----------|-------|----------|-------|
|                                       | 2009     | 2010            | 2009 2010 |                                | -      | 2009 2010                      |           | -  |                             |    |         | By Ton<br>2009 201 |        | 1<br>2010 |       |          |       |
|                                       | 2005     | 2010            | 2005      |                                | 2010   | -                              | 2003      |    | 2010                        | -  | 2003    |                    | 2010   | +         | 2005  | +-       | 2010  |
| 2010 fee increments:                  |          |                 |           |                                |        |                                |           |    |                             | +  |         |                    |        | 1         |       | $\vdash$ |       |
| sl county health department           |          | \$ 0.75         |           | \$                             | 0.75   |                                |           | \$ | 0.75                        | F  |         | \$                 | 0.75   | -         |       | \$       | 0.75  |
| household trash                       | \$ 8.00  | \$ 10.00        | n/a       | \$                             | 10.00  |                                | n/a       | \$ | 30.00                       | \$ | 22.00   | \$                 | 22.75  | \$        | 24.00 | \$       | 24.75 |
| household trash, SLCity and SLCounty  | n/a      | n/a             | n/a       | T                              | n/a    |                                | n/a       | 7  | n/a                         | 1  | n/a     | 7                  | n/a    | \$        |       | -        | 22.75 |
| clean green waste                     | \$ 5.00  | \$ 5.00         | n/a       | \$                             | 5.00   |                                | n/a       | \$ | 15.00                       | \$ | 16.00   | \$                 | 16.00  | 1.        | n/a   |          | n/a   |
| construction debris                   | \$ 8.00  | \$ 10.00        | n/a       | \$                             | 10.00  |                                | n/a       | \$ | 30.00                       | \$ | 22.00   | \$                 | 22.75  | \$        | 22.00 | \$       | 22.75 |
| clean soil n clean sod                | \$ 5.00  | \$ 5.00         | n/a       | \$                             | 5.00   |                                | n/a       | \$ | 15.00                       | \$ | 12.35   | \$                 | 13.10  |           | n/a   |          | n/a   |
| clean asphalt n concrete              | \$ 8.00  | \$ 5.00         | n/a       | \$                             | 5.00   |                                | n/a       | \$ | 15.00                       | \$ | 12.35   | \$                 | 13.10  |           | n/a   |          | n/a   |
| leaves, debagged                      |          |                 |           |                                |        | -                              | -         |    |                             | \$ | 3.00    | \$                 | 3.00   | \$        | 3.00  | \$       | 3.00  |
| deceased animals                      | n/a      | n/a             | \$100/ton | \$                             | 100.75 |                                | \$100/ton | \$ | 100.75                      | \$ | 100/ton | \$                 | 100.75 | +         | n/a   | -        | n/a   |
| special/medical waste                 | n/a      | n/a             | \$65/ton  | \$                             | 65.75  |                                | \$65/ton  | \$ | 65.75                       | 4  | 65/ton  | \$                 | 65.75  |           | n/a   |          | n/a   |
| asbestos ~ friable                    | n/a      | n/a             | \$500/ton | \$                             | 500.00 |                                | \$500/ton | \$ | 500.00                      | \$ | 500/ton | \$                 | 500.75 |           | n/a   |          | n/a   |
| asbestos ~ non-friable                | n/a      | n/a             | \$100/ton | \$                             | 100.00 |                                | \$100/ton | \$ | 100.00                      | \$ | 100/ton | \$                 | 100.75 |           | n/a   |          | n/a   |
| household hazardous waste             | n/a      | n/a             | n/a       | -                              | n/a    |                                | n/a       |    | n/a                         | -  | n/a     |                    | n/a    |           | n/a   |          | n/a   |
| compost sale - per scoop (green waste | + 20.00  | 4 70 00         |           |                                | 20.00  |                                |           | _  | 20.00                       | -  |         |                    | ,      |           |       |          |       |
| ground to mulch like product)         | \$ 30.00 | \$ 30.00        | n/a       | \$                             | 30.00  | -1                             | n/a       | \$ | 30.00                       | 1  | n/a     |                    | n/a    | 1         | n/a   |          | n/a   |

RICHARD GRAHAM

# SALT LAKE CHTY CORPORATION

RALPH BECKER

DEPARTMENT OF PUBLIC SERVICES
DIRECTORS OFFICE

CITY COUNCIL TRANSMITTAL

DEC 0 8 2009

David Everitt, Chief of Staff

Date Received: 12
Date sent to Council: 12

12/08/2009

TO:

Salt Lake City Council

Carlton Christensen, Chair

DATE:

December 8, 2009

FROM:

Rick Graham

Public Services Director

SUBJECT:

Salt Lake Valley Landfill Calendar Year 2010 Budget

STAFF CONTACT:

Greg Davis

Salt Lake City Department of Public Services

801.535.6123

Larry Hansen

Salt Lake County Landfill

801.974.6909

**DOCUMENT TYPE:** 

Budget

RECOMMENDATION:

That the City Council adopt the proposed budget.

BUDGET IMPACT:

User fees collected and managed by Salt Lake County.

**BACKGROUND/DISCUSSION:** The FY2010 budget reflects changes to the ongoing Landfill operation. The proposed budget was reviewed and approved the Salt Lake Valley Landfill Council on Friday November 13, 2009. The Salt Lake County Council is scheduled to hold its public hearing and to adopt this budget on Tuesday December 8, 2009.

**PUBLIC PROCESS:** 

Public Hearing

SCANNED TO: Hally, David SCANNED SX Pauli DATE: 12/8/09

LOCATION: 451 SOUTH STATE STREET, ROOM 138 SALT LAKE CITY, UTAH 84111-3104

MAILING ADDRESS: PO 80X 145469, SALT LAKE CITY, UTAH 84114-5469

TELEPHONE: 801-535-7775 FAX: 801-535-7963

### SALT LAKE CITY ORDINANCE No. \_\_\_\_\_ of 2010

(Adopting the Solid Waste Management Facility budget for calendar year 2010)

An ordinance adopting the Solid Waste Management Facility budget, as prepared and submitted by the Salt Lake Valley Solid Waste Management Council for the Calendar Year 2010.

#### PREAMBLE

On October 7, 2009, Salt Lake City (the "City") and Salt Lake County (the "County") entered into an Interlocal Cooperation Agreement (the "Agreement"), pursuant to Title 11, Chapter 13 of the Utah Code Annotated, regarding the joint management and operation of a Solid Waste Management Facility. The Agreement established the Salt Lake Valley Solid Waste Management Council (the "Management Council") and provided it with authority and responsibility relating to the operation and management of the Solid Waste Management Facility.

Pursuant to the Agreement, all actions by the Management Council constitute recommendations to the City and the County and the City and the County have the power to review, ratify, modify, or veto any action of the Management Council.

The Management Council has prepared the attached Solid Waste Management Facility budget for calendar year 2010 (the "2010 Budget") and has submitted it to the City Council for its approval. The City Council has authority relating to budgets and appropriation of funds and, therefore, must approve, on behalf of the City, the 2010 Budget. The 2010 Budget has been available for public inspection in the Office of the City Recorder for at least 10 days.

The City Council fixed the time and place for a public hearing to be held on January \_\_\_, 2010 to consider the adoption of the 2010 Budget and ordered notice thereof be published at least seven days before the hearing. Notice of said public hearing was duly published as required herein. A public hearing to consider adoption of the 2010 Budget was held on January \_\_\_, 2010, in accordance with said notice, at which hearing all interested persons were heard for and against the estimates of revenue and expenditures in the 2010 Budget.

The City Council wants to adopt the 2010 Budget submitted by the Management Council.

Be it ordained by the City Council of Salt Lake City, Utah:

SECTION 1. PURPOSE. The purpose of this Ordinance is to adopt the 2010 Budget, prepared and submitted by the Management Council.

SECTION 2. ADOPTION OF BUDGET. The 2010 Budget is hereby adopted, subject to similar approval by the County.

SECTION 3. RESERVE THE RIGHT TO AMEND. The City reserves the right to amend the 2010 Budget at any time, consistent with the Agreement.

SECTION 4. PUBLIC INSPECTION. Copies of the 2010 Budget shall be available for public inspection during regular business hours in the Office of the City Recorder.

SECTION 5. EFFECTIVE DATE. This Ordinance shall take effect on its first publication.

| Passed by the City Council of Salt L | ake City, Utah, this day of January |
|--------------------------------------|-------------------------------------|
| 2010.                                |                                     |
|                                      |                                     |
|                                      | CHAIRPERSON                         |
| ATTEST:                              |                                     |
|                                      | 94°                                 |
| CHIEF DEPUTY CITY RECORDER           |                                     |
| Transmitted to the Mayor on          | * 3 x                               |
| Mayor's Action:ApprovedV             | Vetoed.                             |
|                                      |                                     |
|                                      | MAYOR                               |

APPROVED AS TO FORM Salt Lake City Attorney's Office

Date 12-9-09 By Boyd Fergus

| ATTEST:                        |     |
|--------------------------------|-----|
| CITY RECORDER                  |     |
| (SEAL)                         |     |
| Bill No of 2010.<br>Published: | , š |

HB\_ATTY-#10834-v1-Ordinance\_adopting\_landfill\_budget\_for\_2010.DOC

# ATTACHMENT 1

(Attach copy of 2010 Budget)

# Initiative Name: SLVSWMF Landfill 2010 Budget Initiative Number: **Blank** Initiative Type: Type of Initiative Initiative Discussion:

Each year the Salt Lake Valley Solid Waste Management Facility (SLVSWMF), which is jointly owned by Salt Lake County and Salt Lake City, submits its budget to Salt Lake City for its approval. Salt Lake City last provided its approval of the SLVSWMF budget in December 2008 for calendar year 2009.

SLVSWMF has submitted its 2010 budget to Salt Lake County for approval. SLVSWMF is also seeking the approval of the 2010 budget from Salt Lake City.

Traditional types of midyear adjustments and two prior period adjustments have been combined with the approved 2009 budget to form the 2009 amended SLVSWMF budget. The major changes to revenue and expense will now be reviewed. All comparisons are made to the amended 2009 budget.

The projected December 31, 2010 cash balance for the SLVSWMF is \$35,588,579. The projected cash balances by type are: Closure/Post Closure \$13,161,133, Designated \$20,063,165 and Undesignated \$2,364,281. The projected cash balances in the proposed 2010 budget includes the impact of a \$14,000,000 disbursement to the joint owners. The cash balance includes the impact of the annual landfill dividend to the joint owners. The annual dividend is projected to be \$1,600,000.

Revenue is projected to be \$13,958,500. This is a year-to-year revenue increase of \$489,500. The proposed budget for expense is \$12,947,622. This is a year-to-year increase of \$2,467,740. Explanations for these changes follow.

SLVSWMF tipping fee revenue is budgeted to increase by \$830,000. This is driven by three factors. Ongoing tonnage is proposed to increase by 21,259 tons. It is anticipated that the convenience of the transfer station, the speed of access to the landfill tipping face and the even handed way in which fees are applied to all customers at both the transfer station and the landfill will generate increased tonnage. Fees are also proposed to increase. Two new axle-rate fee structures have been added which will further distinguish between loads brought in by pick-up trucks and those loads are brought in by commercial haulers. It is also proposed that the landfill pass-through the doubling in the Health Department per ton assessment.

Interest income revenue is projected to decrease by \$200,000. PTIF interest rates Sept 08 to Sept 09 have fallen from 2.9599% to 0.7751%. This is a 73.81% decrease.

The market for salvage materials has eroded significantly. This is projected to result in a decrease of \$210,000 in revenue.

Based on a new contract accompanied by an increase in volumes, it is estimated that soil regeneration will yield \$65,000 in additional revenue.

Personal services is projected to decrease by \$270,047 and by four FTEs. The FTE reductions, totaling \$245,765, include two FTEs being transferred to the Health Department and two FTEs being transferred to Fleet. The vacancy challenge of \$74,151 has been added back into the budget and 401K contributions and employee rewards have been reduced by \$29,445. Pay for employees is budgeted to be cut by 2.75% or \$68,988. The number of FTEs at the SLVSWMF is proposed to now be 53.25.

Materials and supplies are projected to decrease by \$22,350. The largest component of this change is a \$15,000 decrease in computer related expense. Replacement cycles have been extended. The other major component is a \$8,300 reduction in posi-shell expense.

It is proposed that the charges and services budget increase by \$688,130. The Health Department assessment will increase by \$360,000. This will cover the collection costs associated with increasing e-waste tonnage. Contract hauling costs are projected to increase by \$193,000 due to a 6% increase in tonnage and fuel surcharges. The changes in this category include an increase of \$122,776 for fleet fuel, an increase of \$115,655 in fleet maintenance, a \$26,000 decrease in utilities, a decrease of \$35,269 in other professional services and a \$20,000 decrease in advertising expense and a decrease of \$9,300 in transportation and mileage. Other adjustments total \$12,732 in decreases.

Capital expense is projected to increase by \$2,045,300 and includes items which are part of scheduled replacement.

Transfers from the SLVSWMF to other funds in Salt Lake County are now reflected in Salt Lake City's submission of the SLVSWMF budget. Previously transfers were shown as a reconciling item. In total transfers are \$463,904. Transfers are proposed to increase by \$26,707. This is expense associated with vehicles replacement which is handled by a separate fund within Salt Lake County.

It is recommended that the Council approve the SLVSWMF budget.

|                                 | SLVSWMF Landfill 2010 Budget |                          |
|---------------------------------|------------------------------|--------------------------|
|                                 | Initiative Name              |                          |
| Blank                           |                              | Calendar 2010            |
| Initiative Number               |                              | Fiscal Year              |
| Public Services                 |                              | Type of Initiative       |
| Department                      |                              | Type of Initiative       |
| Greg Davis                      |                              | 801.535.6123             |
| Prepared By                     |                              | Telephone Contact        |
| Comment From d. From d. Boloman | (Negative)                   | Positive                 |
| General Fund - Fund Balance-    | -                            | -                        |
| Impact                          | 0 1 V 0040                   | Assessed to the second   |
| Revenue Impact By Fund:         | Calendar Year 2010           | Annual                   |
| General Fund                    | Impact Amount                | Impact Amount            |
| General Fund                    |                              |                          |
|                                 |                              | -                        |
| Total                           | \$0                          | \$0                      |
| Internal Service Fund           |                              |                          |
|                                 |                              |                          |
|                                 |                              |                          |
| Total                           | \$0                          | \$0                      |
| Enterprise Fund                 |                              |                          |
| SLVSWMF                         | 28,547,622                   | 28,547,622               |
|                                 |                              |                          |
| Total                           | \$28,547,622                 | \$28,547,622             |
| Other Fund                      |                              |                          |
|                                 |                              |                          |
| Total                           | 60                           | 0.0                      |
| Total                           | \$0                          | \$0                      |
| Staffing Impact:                | THE SUM, YES DESERVED A      | THE TAX AND THE BUILDING |
| Change in Number of FTE's:      | (4.00)                       | (4.00)                   |
| Position Title:                 | (4.00)                       | (4.00)                   |
| Transferred to Health Dept      | (2.00)                       | (2.00                    |
| Transferred to Fleet Fund       | (2.00)                       | (2.00                    |
|                                 | ,                            | (2.00                    |
| FTEs:                           |                              |                          |
| Full time                       | 50.00                        | 50.00                    |
| Seasonal                        | 3.25                         | 3.25                     |
| Total                           | 53.25                        | 53.25                    |
|                                 |                              |                          |

| Accounting Detail Revenue:                                | Grant # and CFDA # If Applicable: | The second second second |
|---|-----------------------------------|--------------------------|
| Cost Center Number  | Object Code Number                | Amount                   |
| Salt Lake Valley Solid Waste Management Facility          |                                   | 7                        |
| nterest   |                                   | 200,000                  |
| andfill Fees  |                                   | 12,360,000               |
| Compost Sales   |                                   | 450,000                  |
| Salvage Sales   |                                   | 250,000                  |
| nterfund Charges  |                                   | 0                        |
| Other Sources   |                                   | Low Population           |
| Total Revenue   |                                   | 338,500<br>13,598,500    |
| , otal Novellac   |                                   | 13,398,300               |
| Jse of Fund Balance                                       |                                   | 14,949,122               |
| Fotal Cash Flow   |                                   | 28,547,622               |
|   | -4                                |                          |
|   |                                   |                          |
| Expenditure:  |                                   |                          |
| Cost Center Number  | Object Code Number                | Amount                   |
| Personal Services   |                                   | 3,433,268                |
| Operating and Maintenance Supplies                        |                                   | 203,250                  |
| Charges and Services                                      |                                   | 6,222,200                |
| Capital Outlay  |                                   | 2,625,000                |
| Transfers   |                                   | 463,904                  |
| Total Expense   |                                   | 12,947,622               |
| Annual Owners Dividend                                    |                                   | 1 600 000                |
| One-time Distribution to Owners from Landfill cash        | halances                          | 1,600,000                |
| Site-time Distribution to Owners from Landilli casi       | 1 Dalatices                       | 14,000,000               |
| Fotal Cash Flow   |                                   | 28,547,622               |
| Additional Accounting Details:                            |                                   |                          |
| Revenue   |                                   | 13,598,500               |
| Expense   |                                   | 12,947,622               |
| Addition to Fund Balance                                  |                                   | 650,878                  |
|   |                                   | (Jan                     |
| Grant Information: Grant funds employee positions?        |                                   | (Voc or No)              |
|   |                                   | (Yes or No)              |
| s there a potential for grant to continue                 | e?                                | (Yes or No)              |
| f grant is funding a position is it expec                 | ted the position will             |                          |
| be eliminated at the end of the grant?                    |                                   | (Yes or No)              |
| Will grant program be complete in gran                    | t funding time frame?             | (Yes or No)              |
| Will grant impact the community once teliminated?         | he grant funds are                | (Yes or No)              |
|   |                                   |                          |
| Does grant duplicate services provided Non-profit sector? | by private or                     | N-2                      |
|   |                                   | (Yes or NO)              |

#### SLV SOLID WASTE MANAGEMENT FACILITY

|  |             |            | Fees and ( |           |                 |             | Use / (Add To)           |                       |  |   |                        |                                       |
|--|-------------|------------|------------|-----------|-----------------|-------------|--------------------------|-----------------------|--|---|------------------------|---------------------------------------|
|  |             | Landfill   | Compost    | Salvage   | Interfund       | Other       | Fund                     |                       |  |   | NIEG                   |                                       |
| Funding  | Interest    | Fee        | Sales      | Sales     | Charges         | Sources     | Balance                  | Total                 | A CONTRACTOR OF THE PARTY OF TH | CONTRACTOR OF THE PARTY OF THE | Net                    |                                       |
| FY0809 Budget - Adopted  | 1,400,000   | 11,530,000 | 395,000    | 460,000   | 95,000          | 265,500     | (3,899,867)<br>1,270,749 | 10,245,633<br>234,249 | Amended<br>Revenue   | Amended<br>Expense  | Fund Balance<br>Impact |                                       |
| FY0809 Budget - Mid year adjustments + Prior period adjustme<br>andfill dividend impact                                      | (1,000,000) |            |            |           | (36,500)        |             | 1,640,000                | 1,640,000             | Revenue  | expense   | Impact                 |                                       |
| Y0809 Budget - Amended   | 400,000     | 11,530,000 | 395,000    | 460,000   | 58,500          | 265,500     | (989,118)                | 12,119,882            | 13,109,000   | 10,479,882  | 2,629,118              | amended net impact                    |
| 10005 Budget Amended   | 400,000     | 11,000,000 | 333,000    | 100,000   | 50,500          | 203,500     | (303/220)                | 12/115/002            | 13/103/000   | 20,115,002  |                        |                                       |
| Significant Changes  |             |            |            |           |                 |             |                          |                       |  |   | 1,270,749              | budget to budget net rev-expense impa |
| interest rates dropping significantly2.9599% vs 0.7751%  | (200,000)   |            |            |           |                 |             |                          | (200,000)             |  |   |                        |                                       |
| Interest rates dropping significantly2.9599% vs 0.7751% onnage increase = 21,259 tons = 4.35% increase. Largest              | 2 2 2       |            |            |           |                 |             |                          | 1 10                  |  |   |                        |                                       |
| increase 2008 to 2009 seen in hauler category and  |             |            |            |           |                 |             |                          |                       |  |   |                        |                                       |
| alternative daily cover. expect continued strong demand in   |             |            |            |           |                 |             |                          |                       |  |   |                        |                                       |
| all categories. Convenience and shorter wait time to tip load  |             |            |            |           |                 |             |                          |                       |  |   |                        |                                       |
| are driving increased tonnage. Two new axle-rate structures  |             |            |            |           |                 |             |                          |                       |  |   |                        |                                       |
| will also generate additional revenue.   |             | 470,000    |            |           |                 |             |                          | 470,000               |  |   |                        |                                       |
| ee increase, pass-thru of Health Dept doubling their   |             | 250 200    |            |           |                 |             |                          | 260,000               |  |   |                        |                                       |
| assessment   |             | 360,000    | FF 000     |           |                 |             |                          | 360,000               |  |   |                        |                                       |
| Shredders, deploying more to increase metals recover>more<br>Outside market price for salvaged mtls has dropped significantl |             |            | 55,000     | (210,000) |                 |             |                          | 55,000<br>(210,000)   |  |   |                        |                                       |
| Reimbursement for health dept employees who are no longer  | y           |            |            | (210,000) |                 |             |                          | (210,000)             |  |   |                        |                                       |
| on SLVSWMF payroll i.e. the 2 FTE drop   |             |            |            |           | (58,500)        |             |                          | (58,500)              |  |   |                        |                                       |
| Soil regeneration - increased volume + increase royalty % in no<br>regeral tax credit for methane gas sales has been over    | ew contract |            |            |           | BOSC MESSELLAND | 65,000      |                          | 65,000                |  |   |                        |                                       |
|  |             |            |            |           |                 |             |                          |                       |  |   |                        |                                       |
| budget. This incorporate this trend into budget. Contractor  |             |            |            |           |                 | over terese |                          | na er sesena i        |  |   |                        |                                       |
| (Landfill Energy) handles this.<br>Retunds and sale of mtis + supplies no longer occurring.                                  |             |            |            |           |                 | 10,000      |                          | 10,000                |  |   |                        |                                       |
| Therefore taken out of budget.   |             |            |            |           |                 | (2,000)     |                          | (2,000)               | - 4  |   |                        |                                       |
| Fund Balance: net revenue - expense (impact other than divi  | dends)      |            |            |           |                 | (2,000)     | 1,978,240                | 1,978,240             |  |   |                        |                                       |
| Fund Balance: Annual owners dividend impact  | deridsy     |            |            |           |                 |             | (40,000)                 | (40,000)              |  |   |                        |                                       |
| Fund Balance: Distribution impact  |             |            |            |           |                 |             | 14,000,000               | 14,000,000            |  |   | Net                    |                                       |
| Total Changes  | (200,000)   | 830,000    | 55,000     | (210,000) | (58,500)        | 73,000      | 15,938,240               | 16,427,740            | Proposed   | Proposed  | Fund Balance           |                                       |
| FY0910Budget   | 200,000     | 12,360,000 | 450,000    | 250,000   |                 | 338,500     | 14,949,122               | 28,547,622            | Revenue  | Expense   | Impacct                |                                       |
| per landfill   |             |            |            |           |                 |             | 124 124 124              |                       | 13,598,500   | 12,947,622  | 650,878                |                                       |
|  |             |            |            |           |                 |             |                          |                       | (489,500)  | 2,467,740   | 1,978,240              | budget to budget net rev-expense impa |

| Budget History   | FTE            | Personal<br>Services  | Materials/<br>Supplies | Charges/<br>Services   | Capital          | Transfers | Dividend   | Total                   |
|--|----------------|-----------------------|------------------------|------------------------|------------------|-----------|------------|-------------------------|
| FY0809 Budget - Adopted<br>FY0809 Budget - Mid year adjustments                                  | 57.25          | 3,560,256<br>143,059  | 226,300 (700)          | 5,879,377<br>(345,307) | 579,700          | 3,530     |            | 10,245,633<br>(199,418) |
| Transfers to other County Funds ~ prior period adjustment  |                | 143,039               | (700)                  | (343,307)              |                  | 433,667   |            | 433,667                 |
| Landfill dividend ~ prior period adjustment  |                |                       |                        |                        |                  | 433,007   | 1,640,000  | 1,640,000               |
| FY0809 Budget - As Amended   | 57.25          | 3,703,315             | 225,600                | 5,534,070              | 579,700          | 437,197   | 1,640,000  | 12,119,882              |
| Significant Changes  |                |                       |                        |                        |                  |           |            |                         |
| Adjustment to Base   |                |                       |                        |                        | (579,700)        |           |            | (579,700)               |
| Vacancy impact removed   |                | 74,151                |                        |                        |                  |           |            | 74,151                  |
| 401K Contribution + Employee Rewards   | (0.00)         | (29,445)              |                        |                        |                  |           |            | (29,445)                |
| FTEs to Health Dept<br>FTEs to Fleet   | (2.00)         | (95,765)<br>(150,000) |                        |                        |                  |           |            | (95,765)<br>(150,000)   |
| Salary cut of 2.75%  | (2.00)         | (68,988)              |                        |                        |                  |           |            | (68,988)                |
| Computer Components, extended replacement cycle  |                | (00,500)              | (15,000)               |                        |                  |           |            | (15,000)                |
| Posi-shell   |                |                       | (8,300)                |                        |                  |           |            | (8,300)                 |
| Small Equipment, value<\$1,000 + Small Tools   |                |                       | 950                    |                        |                  |           |            | 950                     |
| Health Department/Haz Waste - assessment doubled from \$.75                                      |                |                       | illection impac        | 360,000                |                  |           |            | 360,000                 |
| Contract hauling - 6% increase in tonnage yty + fuel surchage                                    | impact as pri  | ces increase          |                        | 193,000<br>122,776     |                  |           |            | 193,000<br>122,776      |
| Fleet fuel Fleet maintenance, rates from County Fleet increased 11%                              |                |                       |                        | 115,655                |                  |           |            | 115,655                 |
| Transportation + mileage   |                |                       |                        | (9,300)                |                  |           |            | (9,300)                 |
| Intergovernmental Charges  |                |                       |                        | (-,,                   |                  |           |            | AT I THE                |
| Accounting Support, no longer shared<br>Project support (sprinkers, curbs, paving) increase from |                |                       |                        | (65,000)               |                  |           |            | (65,000)                |
| SLCounty Public Works  |                |                       |                        | 57,500                 |                  |           |            | 57,500                  |
| Legal and auditing<br>Permit ree to Ut State Dept of Environmental Quality,                      |                |                       |                        | 1,400                  |                  |           |            | 1,400                   |
| increase tons -> increased fee and fees in general going   |                |                       |                        | 57,000                 |                  |           |            | 57,000                  |
| Maintenance of facilities 'n grounds + office equip+ s/w, now be                                 | eing handled   | by project suppo      | rt. See \$57K ii       | (21,000)               |                  |           |            | (21,000)                |
| Maintenance of roads, premanently paving road to tipping face                                    |                |                       |                        | (39,000)               |                  |           |            | (39,000)                |
| Utilities - water, sewer, natural gas, electricity, cellphones                                   |                |                       |                        | (26,000)               |                  |           |            | (26,000)                |
| Other Professional / Consulting  |                |                       |                        |                        |                  |           |            |                         |
| e-waste for Salt Lake Countytotal budget =\$27,800 Si  | LCity Refuse I | Fund Budget = \$3     | 30K                    | 5,031                  |                  |           |            | 5,031                   |
| SLC City Engineering Support   |                |                       |                        | (35,900)               |                  |           |            | (35,900)                |
| Lab fees<br>Miscellaneous  |                |                       |                        | (3,000)                |                  |           |            | (3,000)<br>(1,400)      |
| Advertising, decreasing promotional materials related to recycli                                 | na, consolida  | ted vellow-page       | advertisement          | (20,000)               |                  |           |            | (20,000)                |
| Capital Projects:  |                | / corr page 1         |                        | (-5/555)               |                  |           |            | (20,000)                |
| Shredder + Conveyor system, qty 31/3 green waste and   | 2/3 tradition  | al waste              |                        |                        | 1,600,000        |           |            | 1,600,000               |
| Methane gas lines  |                |                       |                        |                        | 350,000          |           |            | 350,000                 |
| Asphalt road to tipping face   |                |                       |                        |                        | 350,000          |           |            | 350,000                 |
| Trommel screen, green waste screening  |                |                       |                        |                        | 200,000          |           |            | 200,000                 |
| Replace walking floor trailer  |                |                       |                        |                        | 100,000          |           |            | 100,000                 |
| Scale repairs Conveyor system, self loading  |                |                       |                        |                        | 15,000<br>10,000 |           |            | 15,000<br>10,000        |
| Vehicle replacement charges - Non-departmental then fleet  |                |                       |                        |                        | 10,000           | 26,707    |            | 26,707                  |
| Annual owners dividend to joint owners   |                |                       |                        |                        |                  | 20,707    | (40,000)   | (40,000)                |
| One-time distribution to joint owners  |                |                       |                        |                        |                  |           | 14,000,000 | 14,000,000              |
| Miscellaneous  |                |                       |                        | (3,632)                |                  |           |            | (3,632)                 |
| Total Changes  | (4.00)         | (270,047)             | (22,350)               | 688,130                | 2,045,300        | 26,707    | 13,960,000 | 16,427,740              |
| FY0910Budget   | 53.25          | 3,433,268             | 203,250                | 6,222,200              | 2,625,000        | 463,904   | 15,600,000 | 28,547,622              |
| per landfill budget  |                | 3,433,268             | 203,250                | 6,222,200              | 2,625,000        | 463,904   | 15,600,000 | 28,547,622              |
| difference FTE   | E0 00          |                       |                        |                        |                  |           |            |                         |
| Temps  | 50.00<br>3.25  |                       |                        |                        |                  |           |            |                         |
| remps  | 53.25          |                       |                        |                        |                  |           |            |                         |
|  | 33.23          |                       |                        |                        |                  |           |            |                         |

(6,600) intergov w/o road

(2,500) maint of

(3.632) (12,732)

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SLVSWMF 2010 Budget Template\_sub to RG and GC (2).xlsx budget sch

#### SOLID WASTE MANAGEMENT FACILITY Bridge from County to City numbers FY0910Budget

| Revenue + | Draws | on Fund | Balance |
|-----------|-------|---------|---------|
| Dan Caush |       |         |         |

| Per County   | 13,598,500            |
|--|-----------------------|
| less: FY0809 adopted vs amended revenue impact           | (989,118)             |
| less: annual owners dividend impact                      | (40,000)              |
| add: one-time distribution impact                        | 14,000,000            |
| add: net revenue - expense (impact other than dividends) | 1,978,240             |
| Per City   | 28,547,622 28,547,622 |
| Farmer & Brown or Fred Balance                           |                       |
| Expenses + Draws on Fund Balance                         | recommenda a          |
| Per County   | 12,143,622            |
| less: depreciation                                       | (1,820,000)           |
| less: loss on sale of vehicles                           | (1,000)               |
| add: one-time distribution to owners                     | 14,000,000            |
| add: capital   | 2,625,000             |
| add: annual owners dividend                              | 1,600,000             |
| Per City   | 28,547,622 28,547,622 |
|  |                       |

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